

Apply to the levelling up fund round 2

Submission details

Submission reference LUF20652

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Signed-in user 0780b8f2-4e4e-43b1-b109-ef2c29766dd7

What is the legal name of the lead applicant organisation?

Trafford Borough Council

Where is your bid being delivered?

England

Select your local authority

Trafford

Enter the name of your bid

The Redevelopment of Partington Sports Village

Does your bid contain any projects previously submitted in round 1?

No

Bid manager contact details

Full name

[REDACTED]

Position

Head of Leisure

Telephone number

[REDACTED]

Email address

[REDACTED]

Postal address

Trafford Town Hall
Talbot Road, Old Trafford
Stretford
Greater Manchester
M320TH

Senior Responsible Officer contact details

Full name	██████████
Position	Corporate Director for Place
Telephone number	██████████
Email address	████████████████████

Chief Finance Officer contact details

Full name	██████████
Telephone number	██████████
Email address	████████████████████

Local Authority Leader contact details

Full name	██████████
Position	Leader of the Council
Telephone number	██████████
Email address	████████████████████

Enter the name of any consultancy companies involved in the preparation of the bid

Ove Arup & Partners Ltd

Enter the total grant requested from the Levelling Up Fund

£18276313

Investment themes

Regeneration and town centre	0%
Cultural	100%
Transport	0%

Which bid allowance are you using?

Full constituency allowance

How many component projects are there in your bid?

1

Are you submitting a joint bid?

No

Are you submitting a large cultural bid?

No

Grant value declaration

I am submitting a bid as a single applicant and can confirm that the bid overall does not exceed £20 million grant value

Tick to confirm

Gateway criteria: costings, planning and defrayment

I confirm that some LUF grant funding will be defrayed in the 2022/23 financial year

Tick to confirm

Costings and Planning Workbook

LUF_Single_Project_Costings_and_Planning_Wkbook_v2.00 21-7-22.xlsx

Provide bid name

The Redevelopment of Partington Sports Village

Provide a short description of your bid

There is an opportunity to safeguard, rejuvenate and significantly enhance the health and leisure offer in the town of Partington by regenerating the outdated, Partington Sports Village through considered refurbishments and access improvements across a multi-sport leisure site. Not only will this safeguard the future of vital leisure facilities in the town, but also deliver significant health and wellbeing benefits, encourage greater participation from the local community and unlock operational efficiencies for the Council.

The main leisure centre on the site is no longer fit-for-purpose and unable to meet the sporting demands of residents and local schools, due to its outdated facilities. It is poorly linked to other sporting assets located at the same sports village. This essential upgrade of the facilities will provide residents with an affordable, inclusive, and accessible community leisure centre, which promotes health and wellbeing in the area and provides additional jobs and training to local people.

Partington sits within the Bucklow-St. Martins ward in Trafford, one of the most deprived wards within the Borough. Two out of five of Bucklow-St. Martin's LSAOs are ranked within the 10% most deprived decile for England, whilst the other three LSAOs are in the 20% and 30% most deprived deciles. This proposed intervention will help to address economic and health deprivation barriers within the area.

The components of the proposed redevelopment include:

- Partington leisure centre – Upgrading the current leisure centre through a mix of refurbishment and new build (designed to Sport England Active Design principles), with additional football facilities and EV charging.
- Cross Lane Changing Rooms – Renovating the changing rooms at Cross Lane which includes boxing facilities and serves the 6 grass football pitches at the site.
- Trim Trail – Introduction of a walking path around the full Sports Village site to enhance leisure walking / running in the area and to improve access to the Sports Village and surrounding area.
- Pump Track - Implementing an improved BMX pump track and associated facilities for public usage at the Sports Village.
- Greater Manchester Youth Federation (GMYF, formerly known as the Boys & Girls Club) – Installation of BMX storage and repair facilities at the neighbouring GMYF.
- Public Realm and landscaping – Landscaping and public realm work to provide better linkage between the main leisure centre through to the other elements of the Sports Village, and to also modernise and make the facilities more attractive to prospective users.
- Additional football pitch – Implementing an additional 3G pitch at the site provided through match funding from The Football Foundation and Trafford Council.

Figure 3.2.1 in the Supplementary Booklet is a map which sets out the key intervention areas.

Provide a more detailed overview of your bid proposal

The Partington Sports Village site comprising of an outdated leisure centre, outdoor tennis courts, outdoor football pitches and significant public realm, is in need of investment to unlock its true potential and enhance the health and leisure offer in Partington.

The leisure centre is an outdated and inefficient facility in an area of high health and economic deprivation. The facility, which is owned by Trafford Council and operated by its wholly owned leisure operating company, Trafford Leisure CiC, currently runs at a loss each year and relies on financial support from the Council to continue to operate. The poor condition of the facility is a major barrier to usage based on feedback obtained from public stakeholders which contributes to the poor financial performance of the centre. The facility is approaching the end of its useful life and requires extensive refurbishment.

Due to a combination of low revenues and high operating costs, the leisure centre currently runs at an annual deficit [REDACTED] per annum, forecast to rise [REDACTED] financial year 2023. Without investment these costs will rise, and the centre will continue the path to managed decline and ultimately closure, resulting in the loss of health and productivity benefits in an area falling behind the national average for economic and health deprivation.

The site holds huge potential to benefit the town and local community, but this is currently not being fulfilled. To the east of the leisure centre, there are six grass football pitches which although popular during the football season, with significant footfall (and is the central hub for the South Manchester Girls League), could perform even stronger with the right investment into the associated changing facilities. Surrounding the pitches is significant public realm which could be utilised as a potential walking and running trail with minor modifications. Further east is the Council owned Cross Lane changing rooms and Greater Manchester Youth Foundation (GMYF). GMYF enjoy significant youth membership and are keen to have better access and usage of the Sports Village. This club is hugely important to the local community, helping to

keep children and young adults engaged in a productive and community building way, and the mental health benefits that the scheme will bring are ever more important now as we seek to build following years of Covid-related disruption.

As Sport England identifies, playing sport and being active can help to grow the local economy by providing jobs and purpose, strengthens communities by integrating different groups and tackling antisocial behaviour, drives better health and wellbeing and saves public expenditure. The proposals we have put forward have been designed to Sport England's active design principles and will help unlock the full potential of this sizeable site, creating a space which the community can be proud of, maximise the use of key community assets and provide new ones to inspire the local community, young and old. Furthermore, the Council is in the process of finalising a new local skills agenda – which will bring a coordinated offer from education, training, and volunteering providers to enable new apprentice and employment opportunities for residents in a local setting.

Partington Sports Village will be central to those plans offering a site where we will be able to partner with the likes of University Academy 92 (UA92); the education institution founded by inspirational, local sporting heroes, the Class of 92, as well as Greater Manchester Youth Federation and Trafford Leisure CiC to truly deliver a programme which can help to 'level up' Partington. The involvement of UA92 in particular highlights the transformative impact this scheme can have on Partington by bringing a renowned higher education partner to drive training and education. Figure 3.3.1 in the Supplementary Booklet shows the plans for the exterior of the Sports Village.

These proposals are supported by sizable investments being provided by: Trafford Council committing £[REDACTED] as part of its capital budget to support the scheme.

[REDACTED]

The full suite of proposals included as part of this bid are set out below, with the intervention areas listed and a description of the improvements to be carried out.

Leisure Centre (to be renamed "movePartington"):

- [REDACTED] of new or improved floorspace will be created, with facilities designed to Sport England active design principles;
- A new indoor café with community seating area will be implemented;
- Essential improvements will be carried out to the pool area, including accessibility interventions;
- An increased number of gym stations;
- The implementation of flexible multi-use studio facilities;
- Renovations to the sports hall;
- Clinical space to support physiotherapy;
- Additional full size 3G football pitch;
- Implementation of EV Charging facilities;
- Increased efficiency and lower maintenance costs through carbon saving reductions, contributing to the Council's climate goals;
- Improvements to the exterior of the site to improve safety;
- [REDACTED]

Cross Lane Changing Rooms:

- Essential changing room renovations to support and grow the usage of the full-size turf football pitches to the east of the intervention area.

Public Realm and Trim Trail:

- A trim trail around the grounds to promote walking and running, improving access to the site and making it more attractive to potential users.

BMX Pump Track & Greater Manchester Youth Federation:

- New and improved BMX leisure facilities to encourage greater take up of activity predominantly amongst 8 – 21-year-olds;
- Storage and maintenance facilities to complement the BMX pump track.

The Council has first-hand evidence of the transformative effect that a revitalised leisure offering can have on a local community. In March 2020, moveUrmston, a state-of-the-art leisure centre opened in Urmston, Trafford. This followed a similar schedule of works to movePartington (incorporating refurbishment and new build elements), and the success of this centre has been shown in the increase in users. Over the past six months there has been a 65% increase in Active Trafford Passes, Trafford Leisure's subsidised membership for individuals requiring health or wellbeing support, (compared to the six months prior to the pandemic) and the highest all-time number of fitness memberships in Trafford Leisure's twenty-year history has been recorded, highlighting the effect that a modern facility can have in attracting and encouraging activity amongst previously reluctant residents.

To deliver these proposals, the Council is requesting £[REDACTED] LUF funding, against a total site cost of £[REDACTED], where £[REDACTED] of match funding is being provided through other sources.

We have calculated that the NPV of benefits will be £[REDACTED] and deliver an initial BCR of 3.3 (and an adjusted BCR of 5.0).

Provide a short description of the area where the investment will take place

Partington is a town located to the south-west of Manchester city centre, with a population of around 7,500 (census, 2001). This is expected to increase significantly over the next few years, as there are plans to develop around 600 new houses. Partington lies within the Trafford borough, in Greater Manchester, Figure 3.4.1 in the Supplementary Booklet is a map of the Greater Manchester area, with Partington circled to highlight its position within the borough. Figure 3.4.2 shows the town of Partington and the location of the Sports Village in relation to the rest of the Trafford borough and Manchester City Centre. Figure 3.4.3 shows Partington Sports Village on a map. The site is located to the south of Partington town centre and borders the neighbouring Broadoak School.

The site benefits from a significant amount of green space, providing huge potential to utilise this better to create a more rounded, and defined sport and leisure offering, stretching from the main sport centre itself, through to the turf football pitches on the east of the site. However, there is a lack of connectivity across the different components of the current site, this is demonstrated in Figure 3.4.4.

With the use of some considered investments, landscaping and additional footpaths, we are able to create a much more holistic site that brings together usage across the full spectrum of the site that will drive footfall to the key components of the Sport Village. This is reflected in the proposed map as set out in Figure 3.4.5 in the Supplementary Booklet.

Optional Map Upload

Question 3.4 Diagrams.docx

Does your bid include any transport projects?

No

Provide location information

Location 1

Enter location postcode	M31 4ES
Enter location grid reference	SJ7170690973
Percentage of bid invested at the location	100%
Optional GIS file upload for the location	

Select the constituencies covered in the bid

Constituency 1

Constituency name	Stretford and Urmston
Estimate the percentage of the bid invested in this constituency	100%

Select the local authorities covered in the bid

Local Authority 1

Local authority name	Trafford
Estimate the percentage of the bid invested in this local authority	100%

Sub-categories that are relevant to your investment

Select one or more cultural sub-categories that are relevant to your investment	Sports and athletics facilities
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Provide details of any applications made to other funding schemes for this same bid that are currently pending an outcome

The match funding from the Football Foundation is still awaiting final approval from their board. All aspects of that bid for funding have been completed in conjunction with the Football Foundation, with final sign off and approval due to be received in January 2023. It is not anticipated that there will be any issues to receipt of this funding, particularly given the site has been identified as a key site in the Local Football Facilities Plan.

However, in the unlikely event that this funding is not secured, the Council still has £[REDACTED] of its own match funding contributing to this particular element of the scheme. This means that instead of the currently proposed 3G AstroTurf pitch, it can instead install a cheaper grass football pitch would achieve similar benefits, and as such have no material impact to the overall scheme.

No other applications are pending related to the proposals for Partington Sports Village. All other instances of match funding required to deliver the

Provide VAT number if applicable to your organisation

149 1912 56

Bidders are invited to outline how their bid will promote good community relations, help reduce disparities amongst different groups, or strengthen integration across the local community

Investment in Partington Sports Village will directly promote stronger community relations across Partington, providing a significant and fully modernised indoor and outdoor community space for sport and leisure activities.

The much-needed facility upgrades at the site will create a more inclusive space and improve access for all groups of people. For example, the addition of a pool pod will enable ease of access for disabled users, encouraging a wider range of people to use the pool, reducing disparities and improving integration within the community.

Partington is an area of high deprivation and extreme health inequalities; it experiences the highest levels of obese year 6 children in the Trafford borough (25.8%) and is much higher compared to the average in England (20.4). Providing residents in the area with an affordable sports facility will enable more people to have access to sports and exercise, contributing to a decrease in the current health deprivation gap that exists between areas within the Trafford borough and the wider UK.

The new community space which includes a cafe, will provide an area for local groups/ residents to meet, creating a sense of community in what is currently an unwelcoming space and encourage integration within Partington. This coupled with the outdoor football pitches which are already seeing a significant increase in interest from the hugely successful Women's Euros being held in Manchester is driving real activity and interest in sport in the local area which now needs to be capitalised on.

Regenerating the leisure centre will enable the centre to run more classes and accommodate a wider range of sports groups, encouraging more local people to participate in team sports and exercise, improving communication and relationships in the local community. The new facility offering will attract footfall from areas around Partington, enabling residents from the different areas to integrate.

In addition, the regenerated sports village will help to improve existing relationships, as well as support the creation of new ones. For example, neighbouring Broadoak School sometimes use the existing facilities for their sports lessons, however, with improved facilities and equipment, they are keen to utilise the sports village more to supplement their own sports curriculum. The Greater Manchester Youth Federation will also be boosted by the improved facilities, providing new opportunities for their young members. In addition, we have letters of support from other local educational establishments such as University Academy 92, who wish to integrate the improved sports village into their higher education courses, creating direct training and learning opportunities with local students.

The new centre will create direct employment and training opportunities, in addition to the indirect economic and employment benefits that come with health and exercise, decreasing the gap in economic deprivation that exists in Trafford.

Is the support provided by a 'public authority' and does the support constitute a financial (or in kind) contribution such as a grant, loan or guarantee?

Yes

Does the support measure confer an economic advantage on one or more economic actors?

Yes

Provide further information supporting your answer

Yes. The beneficiaries of the grant are:

Trafford Leisure Community Interest Company (TLCIC) – TLCIC is the operator of Partington Sports Village (PSV) and is wholly-owned by Trafford MBC. It will benefit in the form of upgraded facilities, which is projected to increase revenue.

Greater Manchester Youth Federation (GMYF) – GMYF hold the lease on a building that forms part of the PSV site. They will be redeveloping their facilities as part of self-funded works in respect of the adjoining facility

Broadoak School, which currently uses PSV, will benefit from use of the upgraded facilities.

Is the support measure specific insofar as it benefits, as a matter of law or fact, certain economic actors over others in relation to the production of certain goods or services?

Yes

Provide further information supporting your answer

Yes, in respect of TLCIC: The grant funding will theoretically benefit TLCIC over other operators of leisure centres and health, fitness and wellbeing facilities in the area that may not be eligible for the LUF and who will therefore not benefit. However, as demonstrated in response to 2.1.4 below, in reality there are no other leisure centre amenities in the surrounding area, and therefore the proposed grant would not privilege TLCIC over any other beneficiary.

No, in respect of GMYF and Broadoak school, neither of which operate as commercial enterprises.

Does the support measure have the potential to cause a distortion in or harm to competition, trade or investment?

No

Provide further information supporting your answer

No, in respect of TLCIC:

TLCIC, the community interest company that operates Partington Sports Village, is wholly-owned by Trafford MBC and was compliantly appointed in 2017 and is subject to a Reg 12(1) public procurement exemption under PCR 2015.

Moreover, TLCIC will not obtain a competitive advantage as there are no directly comparable facilities in the vicinity that could benefit from the proposed grant, or indeed which will be disadvantaged by the support measure.

No, in respect of GMYF and Broadoak school, neither of which operate in commercial markets.

Will you be disbursing the funds as a potential subsidy to third parties?

No

Has an MP given formal priority support for this bid?

Yes

Full name of MP	Kate Green
MP's constituency	Stretford and Urmston
Upload pro forma 6	Trafford LevellingUp bid 240622 _Kate Green Proforma.docx

Describe what engagement you have undertaken with local relevant stakeholders. How has this informed your bid and what support do you have from them?

The proposals in this LUF bid have been developed to address the key priorities identified in consultation with local stakeholders and community.

A stakeholder engagement plan informed the consultation and engagement process, identifying relevant stakeholders with an interest and influence in the planned intervention. This not only focused on the physical plans for the site itself, but also how it could be utilised as part of specific schemes or agendas alongside other assets in the area to support skills development and health and wellbeing.

The following stakeholder groups were identified for engagement to support the consultation for the scheme:

- Local Schools – Comprising of potential school users of the site.
- Local Community Groups - Local community and focus groups including Friends of Cross Lane, Positive Partington and Parish Council.
- Local Residents - Direct consultation with residents in the area.
- Housing Providers - Local housing providers in the area (e.g. Your Housing Group, Trafford Housing Trust).
- Youth Groups & Local Sports Clubs - Key youth groups with interest in the site including GMYF, Partington Boxing Club, Eden Partington and Partington FC.
- Potential partners - Potential skills partners (e.g. UA92, Manchester United Foundation).
- Leisure Operator - Trafford Leisure, the Council owned operator of leisure facilities.
- Local government and politicians - Key political stakeholders including Council Members and the MP for area, Kate Green.

To ensure inclusivity and to address potential barriers to participation, mitigation measures were put in place, for example, surveys were undertaken online and in paper to enable people with and without access to a computer to participate. Several channels of communication were used to reach a range of participants, for example forms were placed in key community areas and face-to-face meetings were carried out with focus groups.

Engagement activities undertaken comprised of:

- Early engagement with MP Kate Green who gave full support for the project;
- Engagement with the ward members and portfolio holders who gave full support for the project;
- Engaging with Broadoak School, a neighbouring key user of the site, to understand their requirements and how access could be shared;
- Meeting with housing providers in the area (Your Housing Group and Trafford Housing Trust);
- A focus group consisting of local community groups, workers and residents in the community;
- Meetings with potential partners such as UA92, GMYF, and Man Utd Foundation;
- Engaging with Trafford's Voluntary, Community, Faith and Social Enterprise (VCFSE) Partnership
- Meetings with Trafford Leisure to understand the market appetite and key demand areas;

Engagement with Trafford residents through a survey, delivered online, in paper form and through targeted interviews.

Key Stakeholder Engagement

Engagement has been carried out through 2021 and 2022, and comments / concerns raised from the engagement were addressed in the concept designs. In addition, engagement has taken place with key community and education groups which have helped inform the skills agenda that supports the redevelopment vision for Partington Sports Village. Highlighted below are some of the key comments from the engagement and points as to how these have influenced the proposed design of the Sports Village:

- 1) People unaware of access to the leisure centre from the wider site:
Improved landscaping and connectivity will allow better access to the site from all sides of Partington.
A café and community space will be introduced to act as a key 'hub' for community events.
- 2) More needs to be done for young people:
Connecting the Sports Village to the GMYF.
Renovating the leisure facilities for lessons at Broadoak School.
Modernisation of the centre for more team sports.
Updates to Cross Lane changing rooms and its boxing facilities.
- 3) Memberships should be at a community rate:
Membership plans will be benchmarked against the market and offered at a community rate.
The modern facilities will provide residents with better value for money.
Use of "Active Trafford" passes to provide subsidised access to those with health issues.
- 4) Quality of the gym has deteriorated:
Essential upgrades and refurbishment to the gym space.
- 5) Crossing between the spaces has been allowed to overgrow:
Maintenance of the public realm.
Development of a trim trail to connect the components of the centre.
- 6) Lack of lighting on outside areas of the leisure centre:
Lighting will be added to the external area to improve safety on site.
- 7) No classes at the leisure centre and reduced operating hours:
Fitness and dance studios will be included in refurbishment.
Operating hours will be reviewed as part of the refurbishment.
- 8) Would like to see some funding towards a BMX pump track:
The designs for the centre include an improved Pump Track.
- 9) Leisure centre needs to be better integrated into the local community:
Local recruitment for new job roles created
Community development office post will be created.

Stakeholder engagement will continue throughout the design and build process as the scheme progresses. The Council will be running additional community focus group sessions through the summer to present back the concept designs, to enable minor refinement and updates prior to formal LUF funding award.

As a measure of the overwhelming support for this scheme and the stakeholder engagement that has already been undertaken, we have appended to this bid, letters of support from the following:

Kate Green, Member of Parliament for Stretford and Urmston
The Dean Trust – Owner of Broadoak School
BeEV / Iduna
University Academy 92
Trafford Leisure
Manchester Football Association
Cheshire Football Association
England Netball
Access Sports

Football Foundation
Trafford Housing Trust
Forest Gate Academy and Partington Central Academy
Greater Manchester Youth Federation
Partington Family GP Practice
Bluesci Health Support
Integrated Care System
Greater Sport
Trafford's Poverty Truth Commission
Manchester United Foundation
Partington Village Football Club
Greater Manchester Mental Health NHS Foundation Trust
Voluntary, Community, Faith and Social Enterprise Sector in Trafford.
Countryside Partnership
Transport for Greater Manchester
Wain Estates

Has your proposal faced any opposition?

This scheme has been developed in close conjunction with key stakeholders, and the proposed designs have directly addressed many of the comments received from engagement with the key stakeholders and the general public. No opposition to the proposed scheme has been raised to date, and as mentioned in the response to 4.2.1, we will continue to engage with stakeholders as we refine the scheme to final design, thus ensuring the chance of any major opposition being raised is very low and mitigated.

Leisure centre

There has been no opposition to the redevelopment of the leisure centre by either the residents or key stakeholders.

Cross Lane Changing Rooms

Stakeholder engagement showed complete support for the refurbishment of the changing rooms, and it has been identified as a key strategic site within the Local Football Facilities Plan.

Trim Trail

Engagement demonstrated that stakeholders are keen for a path connecting the facilities to improve access.

Pump Track

Stakeholders encouraged and supported a new improved, BMX facility.

Greater Manchester Youth Federation

There have been no significant opposition/ concerns raised with the planned works on the Greater Manchester Youth Federation. In general, members of the community are in support of the intervention as they would like to see more done to support the physical and mental health of children and young people in Partington.

Public Realm

Engagement has encouraged the maintenance of the public realm, with complaints that the current space is overgrown and lacks lighting.

Do you have statutory responsibility for the delivery of all aspects of the bid?

Yes

Provide evidence of the local challenges / barriers to growth and context that the bid is seeking to respond to

Health Inequality and Deprivation

The Trafford borough contains areas with extreme differences in health inequalities and deprivation and is home to some of the most deprived areas in the country.

Partington lies within the ward of Bucklow-St. Martins (BSM), the second largest ward in the Trafford borough. Bucklow-St. Martins is the most deprived ward in Trafford, a stark contrast to wards in the north-west and south of the borough (such as Timperley, Hale Barnes, and Altrincham) which are extremely affluent areas and within the lowest band for deprivation (See Figure 4.3.1a in the Supplementary Booklet). This highlights the extreme differences in health inequalities and deprivation across Trafford which will have been exasperated by the impacts of Covid and the associated lockdowns.

Figure 4.3.1b in the Supplementary Booklet shows that the Trafford borough lies below the average in England for the percentage of obese Year 6 children (17.4% compared to 20.4%), with ten of the wards performing better than the average for this statistic. BSM is an outlier to this trend, as it experiences the highest levels of obese year 6 children in the Trafford borough (25.8%) and is much higher compared to the average in England (20.4).

Further to this, local analysis of the 2020/21 National Child Measurement Programme (NCMP) data (a 10% representative sample) shows us that inequalities in obesity have widened significantly in Trafford, particularly in year 6 children. Around 40% of year 6 children living in the most deprived quintile in Trafford are likely to be obese compared to just over 5% of year 6 children in the least deprived quintile. All LSOAs within the BSM ward are within the most deprived quintile.

These statistics emphasise the need for improved health and wellbeing facilities in BSM, addressing these issues in children and the young population is key to developing a healthier and more active adult population in the ward.

Trafford faces issues with significant differences in life expectancy between the most affluent and deprived areas. Data from Public Health England shows that life expectancy at birth for females was 78.5 years between 2015 and 2019, down 4.7 years from the average across England (83.2 years) and down 8.9 years from the average in Hale Central, which has the highest life expectancy at birth for females in the borough. Male life expectancy at birth is 75.8 years, down 3.9 years lower than the national average and 8.3 years lower compared to the National average in Hale Barns, the area with the highest male life expectancy at birth in Trafford.

Further to the highest rates of obese children in the borough, BSM also has the largest rate of deaths from causes considered preventable across the Trafford borough (See Figure 4.3.1c in the Supplementary Booklet). The average rate in BSM is 207.4, which is double that of the average in the Trafford borough (103.7) and over double the average in England (100.00). Figure 4.3.1c in the Supplementary Booklet not only shows BSMs critical health deprivation compared to the rest of the country, but also in comparison to the affluent wards in the Trafford borough, such as Bowdon where the rate is 51.4, almost half that of the national average.

For overall health deprivation and disability, three of BSMs' five LSAOs are in the most deprived decile for health deprivation and disability, the other two LSAOs are in the second and third most deprived deciles (highlighted in Figure 4.3.1d in the Supplementary Booklet).

Within the BSM ward, two out of the five LSAOs are ranked within the 10% most deprived decile for England, whilst the other three LSAOs in the ward are in the 20% and 30% most deprived deciles (See Figure 4.3.1e in the Supplementary Booklet).

Employment

All five of the LSOAs in the BSM ward lie within the lowest two deciles for employment deprivation in the UK. Contrastingly, 39 out of 138 LSOAs in Trafford are in the top two deciles for employment in the UK. Further emphasising the harsh differences in deprivation within the Trafford borough (See Figure 4.3.1f in the Supplementary Booklet).

Table 4.3.1 in the Supplementary Booklet highlights that the BSM ward is consistently below the national average across key labour market statistics, including unemployment %, economic inactivity % and % of people with no qualifications.

In addition to directly increasing the levels of employment in BSM, increasing activity levels in the ward will increase productivity, helping to maintain a healthy workforce and reduce the absence rates in Partington.

Facilities

Despite residents having access to Partington Leisure Centre, which offers fitness facilities at competitive price, the centre is currently underused and under-performing, which is evident in the health data above. In addition, there is a need to create a better linkage between the leisure centre and the rest of the site, and its partners such as the Greater Manchester Youth Federation to drive activity and take up amongst children and young adults.

The centre is owned by Trafford Council operating at a loss but is subsidised by the council. From April 2021 to March 2022, PSV ran at a loss [REDACTED] In the Trafford Borough, income is the lowest per station at Partington leisure centre [REDACTED] The deficient performance of Partington Leisure Centre is a result of its outdated facilities and the need to drive a step change in the local population's attitude to sport and healthy living.

Upgrading the sports and wellbeing facilities in Partington will help to address the health issues that the town faces. Creating a modern, attractive facility which offers a variety of sporting activities at an affordable price will encourage locals to participate in team sports and exercise, improving health, both physical and mental, and overall quality of life in the ward, directly contributing to the health priorities in Trafford's 2021-2024 Corporate Plan, including focusing on areas of deprivation and with the highest rates of illness and reduce the impact of deprivation. In addition to the health benefits, an increase in the number of people participating in physical activity will contribute to a healthier workforce and reduce rates of absences, improving economic productivity. Increased levels of footfall at the upgraded facility would enable the centre to become more self-sustainable, so that less money from the council is required to subsidise the sports village, and this money can be used elsewhere in the borough. Trafford Council has a strong track record of delivering sports centre regeneration projects, as demonstrated by the successful delivery of moveUrmston, another recent health and wellbeing centre.

Explain why Government investment is needed (what is the market failure)

With no other leisure facilities in Partington, Partington Sports Village is a key public good asset that supplies affordable health and leisure services to the community that would otherwise be underprovided for by the private market.

In its current form, the main Council-owned leisure centre has been unable to attract enough local usership to generate a commercial return, with the Council required to subsidise the centre annually to keep it operational. Under our proposed scheme, we have forecast that by redeveloping the wider site as well as enhancing and refurbishing the leisure centre, it can generate a small return in the short to medium term which will enable the centre to operate on its own standing, with no operational subsidy required from the Council which in turn will create budget headroom to support other priorities in the borough.

Due to the inherent socio-economic issues within the local population currently, no private providers are willing to invest in any significant sport and leisure facility in the town, meaning that investment into Partington Sports Village will ultimately safeguard the long-term future provision of sports and leisure in an area of very high deprivation, thereby offering a public good which the private sector is unable to address.

A central objective of the scheme is to reduce the extreme health inequalities in the Trafford borough. However, the ability to deliver this is dependent upon driving higher levels of participation from residents from Partington, an area

where poor health and low levels of exercise have contributed to low life expectancy and childhood obesity. This can be achieved through a Council managed facility, offering lower rates and better value to residents, compared to a privately run provision which would be likely be unaffordable for many residents, thus exacerbating the health inequalities in the area. Partington Sports Village can help to address the inequalities in access and distribution to quality leisure and sport facilities.

Regenerating the run-down sports facility offering in Partington, an area of high health deprivation, will create a safe and inclusive community space for the residents of Partington, schools and colleges to benefit from improved health and wellbeing through engagement in physical activity. In turn, this will provide direct savings to the public purse through operational savings in running a more efficient centre, as well as help to address the negative externalities caused through poor health and wellbeing affecting labour productivity and health services in the region.

Essential improvements to the external appearance and design of the site will contribute to a reduction in anti-social behaviour and improve community safety. Currently at the centre, there is no lighting on the outside of the facility, on the path to the car park or across to the playing fields. Adding lights to the external area will address issues regarding safety in the evening and lower anti-social behaviour within the vicinity. These all represent examples of public good.

Figure 4.3.2a in the Supplementary Booklet is a diagram summarising the key market failures and the impact of addressing those.

The Council has direct, first-hand experience of the impact that a rejuvenated sports facility can have on a local community. In March 2020, moveUrmston, which like Partington was a combination of refurbishment and new build facilities, opened in Urmston, Trafford. The success of this centre has been shown in the number of users. Over the past six months there has been a 65% increase in Active Trafford Passes (compared to the six months prior to the pandemic) and the highest all-time number of fitness memberships in Trafford Leisure's twenty-year history has been recorded. This highlights the impact that a modern, attractive, and welcoming facility can have in encouraging take up amongst previously reticent communities, and how Partington Sports Village is key to addressing the underlying health and wellbeing issues in the ward.

Explain what you are proposing to invest in and why the proposed interventions in the bid will address those challenges and barriers

As set out in the response to 4.3.1, Partington is not only one of the most deprived boroughs within Trafford, but also one which tracks significantly below the national average. It is an area which is in significant need of investment to help address the inherent socio-economic issues, and the levelling up fund represents a prime opportunity to put into action a scheme which the Council has been looking to develop for several years.

The Levelling Up investment will be utilised in Partington to upgrade the sports village, to create a high-quality, safe, and inclusive leisure and wellbeing destination, which will offer a variety of services to meet the diverse needs of the population of Partington, and wider Trafford borough. This investment coupled with the work we are doing in introducing new community programmes (driven by a new Community Development Officer FTE) and use of clinical space can help drive physical activity in the area. In addition to regenerating the main sports village, improvements will be made to surrounding areas, including implementing a trim trail around the facility, a BMX pump track, upgrading the changing rooms at Cross Lane, works to the Greater Manchester Youth Federation and improvements to the urban realm.

Approximately 3,500 square metres of new/ refurbished leisure space will be created at the sports village, comprising:

- A new community café space;
- Refurbished swimming pool and wet change facility;
- Climbing wall;

- A refurbished sports hall;
- Refurbished dry change space;
- Upgraded fitness suite area;
- A multi-use, flexible studio area;
- Outdoor sports courts & pitches;
- Cycle hub;
- Training room;
- Viewing areas;
- Meeting rooms / clinical space
- Office space & staff facilities
- Plant and maintenance facilities.

Figures 4.3.a and b in the Supplementary Booklet show the floor plans for the new centre.

The investment will create a high-quality facility which will meet the diverse needs of a range of age/ interest groups in Partington, encouraging the engagement of disadvantaged residents whose health inequalities are more prominent, through targeted engagement activities and accessible prices.

The improved facility will contribute towards regeneration objectives through safeguarding and creating more jobs and training opportunities for people in the ward, where unemployment levels are high. In addition to the direct impacts associated with increased levels of employment, increased levels of productivity and a healthier work force will be indirect benefits of the intervention.

Investment in the facility will help to increase footfall into Partington, diversifying the town's offer. The new café on site has been designed to create a sense of community in the area and a place for locals to visit. Vital improvements to the exterior of the sports village will reduce anti-social behaviour on site and improve overall safety. The project will improve the efficiency of the facilities, leading to operational savings.

Complementing the main leisure centre will be the investment into the wider site surrounding it, comprising of:

Works to Cross Lane changing rooms - Essential changing room renovations to support the continued usage of the full-size turf football pitches at the site.

Public Realm and Trim Trail upgrades – Landscaping upgrades to support better accessibility across the site, and a trim trail to encourage walking and running around the area.

BMX Pump Track & facilities - New BMX leisure facilities to encourage greater take up of activity predominantly amongst 8 – 21-year-olds and additional storage and maintenance facilities sited at the GMYF.

As part of the planning process, the council considered building a new sports village on a greenfield site which would be closer to the town centre. However, it was decided that the project would be a regeneration of the existing site, which was determined by the following considerations:

The location allows for Broadoak school and Greater Manchester Youth Federation to easily access the facilities;

The site has more extensive potential given the large greenspace on the east of the site;

To minimise the costs by redeveloping the existing facility;

To retain the number of existing users;

It would be difficult to replicate the large external grounds of the existing centre on a new site, the large existing urban realm gives rise to the opportunities for a BMX pump track, trim trail, etc;

A refurbishment will have less of an impact on the environment compared to a rebuild, contributing to the Government's zero carbon objectives;

The Football Foundation is supportive of this site due to the large playing fields available for football pitches and has earmarked it as a key strategic site in the Local Football Facilities Plan.

See Figure 4.3.3c in the Supplementary Booklet for the main advantages and disadvantages of the two options.

How will you deliver the outputs and confirm how results are likely to flow from the interventions?

A theory of change has been developed for the scheme to capture the context, and key inputs and outputs by which the scheme will help to address the key challenges facing the area. The theory of change is set out below, and has also been included in table form in the Supplementary Booklet (See Table 4.3.4):

Local Conditions:

- High levels of health deprivation in Partington. Members of the community are inactive due to lifestyle challenges, a lack of suitable leisure centre facilities offering a range of activities at an affordable price and accessibility;
- Life expectancy is low in the area and there are high levels of childhood obesity;
- High levels of economic deprivation and unemployment in Partington, with around 22.1% of the population having no qualifications;
- Low levels of footfall at Partington leisure centre, a result of run-down and outdated facilities;
- Some anti-social behaviour across the site;
- Poor connectivity to the Sports Village.

Strategic Context:

1. Trafford 2021-2024 Corporate Plan – this intervention contributes towards health, economic and environmental priorities in the plan.
2. Levelling Up Fund Missions, including:
 - A rise in pay, employment, and productivity;
 - An increase in the number of people successfully completing high-quality skills training;
 - A narrower gap in Healthy Life Expectancy (HLE) between local areas where it is at its highest and lowest will have narrowed, and by 2035 HLE will rise by 5 years;
 - An improvement in well-being in every area of the UK, with the gap between top performing and other areas closing;
 - Greater pride in place, such as people's satisfaction with their town centre and engagement in local culture and community.

Objectives:

- Safeguard the future of a facility offering a public good to local residents;
- A larger range of health and wellbeing offerings in Partington to meet the range of demands of members of the community, schools, and colleges;
- Encourage a higher number of people to take up a sport/ physical activity;
- A sports facility offering accessible prices for residents experiencing high levels of economic deprivation;
- A space for the community;
- Provide additional opportunities for employment, skills, and training programmes for local people, in conjunction with key local stakeholders such as UA92;
- Target the low levels of activity in the local community, encouraging the take-up of sports, particularly amongst the younger generation to tackle the high levels of obesity in the area.

Inputs:

- Vision / strategy which demonstrates how interventions will lead to the regeneration and transformation of Partington Sports Village;
- Knowledge and expertise to identify, develop and deliver interventions using best in class advisors and Council's own resources;
- Local stakeholder engagement from the residents of Partington, existing and prospective users of the site;
- Extensive stakeholder engagement with key stakeholder groups, such as educational establishments, community groups and health & wellbeing stakeholders;
- Capital funding from the Levelling Up Fund and Match Funding;
- Working with GMCA and employers to utilise Levelling Up funding and develop a skills and employment strategy for Partington;

- A partnership between UA92 and Trafford Leisure to deliver the Skills Brief.

Interventions:

- Full renovation works to the leisure centre, including sports hall, gym, fitness studios, swimming pool and developing a new café on site;
- Improvements and expansion of the path around the facility into a walking and cycling lane;
- Public realm improvements, including installation of new benches and plants;
- Implementation of electric vehicle charging bays;
- Renovations of the changing rooms at Cross Lane;
- Pump track and improved facilities for use by GMYF;
- Delivering training at Partington Leisure Centre through UA92.

Outputs:

- A refurbished and improved leisure centre;
- A trim trail path around the site;
- An improved pump track for BMX biking and supporting facilities to engage young persons in Partington;
- Renovation to the Cross Lane Changing Rooms providing better facilities and usage for the turf football pitches;
- Improved public realm providing better linkage between the leisure centre and other facilities on site;
- 6 new EV charging points in the leisure centre car park;
- Better training and employment opportunities.

Outcomes:

- Safeguard the future of the leisure centre for the local community;
- Increased footfall and visitor economy in Partington;
- Increased employment, skills, and training opportunities;
- Improved physical and mental health in the area, narrowing the gap in levels of health deprivation in Trafford;
- A healthier workforce, reducing absence rates and increasing productivity;
- Improved physical and mental wellbeing;
- Community cohesion and sense of community ownership and engagement;
- Improved safety on site and a reduction in anti-social behaviour;
- A reduction in costs of health and community safety services;
- Support and encourage the use of electric vehicles in the area;
- Carbon reduction from a more efficient leisure centre;
- Promoting active travel around the leisure centre;
- Increased numbers of residents with skills training.

Impacts:

- Greater pride in place, leading to sustained improved vitality and viability of Partington Sports Village;
- Improved mental and physical health in Partington, including higher HLE, reduced levels of obesity and improved outlook on life;
- Reduction in levels of deprivation (income, health);
- Greater autonomy and independence for users with improved accessibility and facilities;
- Helping to maintain a healthy workforce and reducing absence levels;
- Improved participation from local residents in sporting activities;
- Improved community safety and prevention of anti-social behaviour;
- A reduction in costs of local health and community safety services;
- Reduced operational costs of the facilities allowing the Council to direct funding to other services;
- More efficient facilities will have less of an environmental impact;
- Increased levels of employment, skills, and training.

**Theory of change upload
(optional)**

6. ToC Table_.docx

Set out how other public and private funding will be leveraged as part of the intervention

For the redevelopment of Partington Sports Village, the Council has successfully managed to leverage additional investment from multiple sources to the benefit of the scheme, including private investment despite its position

as a publicly owned entity.

These are listed out below:

Trafford Council: are willing to commit from their capital budget [REDACTED] towards the redevelopment of Partington Sports Village. This has been confirmed and is supported by a letter of support from the Council.

Iduna / Be.Ev: are willing to commit to install EV charging facilities covering 6 parking bays in the leisure centre car park [REDACTED] should the wider scheme progress. These will help modernise the facility as well as help support Greater Manchester's wider clean air aspirations and directly links to Trafford's Corporate Plan for tackling the emerging climate crisis. This has been confirmed by Iduna and is set out in the appended letter of support.

The Football Foundation & Broadoak School: will provide investment of £[REDACTED] for the installation of a new full-sized 3G artificial football pitches at the site, providing additional new facilities and enhancing the football offer at the site. Whilst this funding is still subject to final approval from the board of the Football Foundation in January 2023, we are confident that all steps have been completed to achieve a successful outcome. In addition, the Council will also contribute [REDACTED] towards this which has been confirmed in the attached letter of support.

Greater Manchester Youth Federation: Are investing [REDACTED] into their facilities that adjoin the site, directly complimenting the BMX Pump track which will form part of Partington Sports Village.

As mentioned, we have attached letters of support from each of these organisations confirming the availability of this match funding should the Levelling Up Fund funding be approved and allow the scheme to progress.

All funding sources aside from that of the Football Foundation are now fully confirmed and secured. In the unlikely event that the Football Foundation match funding is not successful, the Council still has its own £[REDACTED] match funding for that element of the scheme and will still be able to provide a turf football pitch instead, in lieu of the 3G football pitch proposed, thus, it will have negligible impact upon the scheme delivery.

Explain how your bid aligns to and supports relevant local strategies and local objectives for investment, improving infrastructure and levelling up

The proposed investment at Partington Sports Village aligns and supports our local strategies at both a borough and Greater Manchester wide level across multiple areas.

Health and Sport

First and foremost, the proposal directly supports health priorities in the 2021-2024 Corporate Plan for Trafford:

Trafford's Focus:

- Prevent poor health in children and promote good mental and physical health.
- Ensure mental health services are resilient, accessible, and fit for purpose.
- Ensure more people are in good health for longer.
- Focus on areas of deprivation and with the highest rates of illness and reduce the impact of deprivation.
- Work with partners to improve how services are delivered and help to reduce health inequalities.
- Provide effective and sustainable physical activity and sport opportunities for our communities.

Project Outcomes:

- More appealing facilities to attract greater engagement in physical activity.
- An enhanced range of leisure, culture and wellbeing services and opportunities will respond to a wider scope of demands from residents.
- A competitively priced leisure offering, which is sensitive to local demographics and accessible to the most disadvantaged residents, particularly in the context of the cost-of-living crisis currently impacting the nation.
- An opportunity to reduce child and adult obesity in Partington and increase

the percentage of physically active adults.

- Reducing mental health needs by providing the community with opportunities for engagement in sport.
- Providing an opportunity to reduce social isolation amongst the older age groups.

In addition, the proposal aligns to the Greater Manchester Moving / Trafford Moving whole system approach to supporting physical assets and people to enable better take-up and participation in sport activities. Specifically for Trafford, we are taking a place-based approach to enabling physical activity by targeting the specific communities in most need of interventions to drive activity and participation. The investment at Partington Sports Village supports this place-based approach and targets an area which has seen significant health and equality issues married with low activity take-up.

See Figure 4.4.1 in the Supplementary Booklet for a summary of Trafford's local strategies and potential impacts of the intervention.

Environmental

Trafford's 2021-2024 Corporate Plan has a strong focus on addressing the climate crisis. There are plans to place EV charging points on the Sports Village Car Park, contributing to the wider work being done to support the delivery of Greater Manchester's Clean Air Plan.

Regenerating the existing facilities rather than building a new leisure centre will have a more positive impact on the local environment, reducing CO2 emissions and protecting greenfield land. Contributing to Trafford Council's priority to reduce its carbon footprint and increase the amount that is re-used and repurposed.

An upgraded site will be more energy efficient and have a reduced carbon footprint thanks to the use of carbon reducing technologies such as air source heat pumps, solar pv panels and microfiltration systems for the swimming pool.

Inclusive Economic Growth

One core focus in the Trafford 2021-2024 Corporate Plan is to support people out of poverty. The Plan aims to give them the best start in life, provide people with the skills and opportunities to get out of poverty and prioritise support for people to avert poverty and improve the situation for those experiencing it.

The proposed leisure centre will have a direct impact on the economy of the Bucklow-St Martin ward, as there will be opportunities to hire increased numbers of full-time staff at the site, including an apprentice, providing local people with jobs and invaluable skills and training. This will also work in conjunction with the Council's new skills agenda, set-up to promote more training and development opportunities within the leisure sector, working alongside educational establishments to provide on-the-job learning at the site.

The upgraded sports village will offer a variety of activities/ large facility mix to meet a wide range of demands and is likely to experience a growth in the number of users.

Further to the direct impacts the upgraded facility is likely to have on the local economy, there will also be several indirect impacts. Enhancing and safeguarding the sports and wellbeing facilities will lead to an increase in productivity growth and support levelling up by maintaining a healthy workforce, reducing absence rates, and improving outlook on life. In particular, the impact on children will have a lasting effect in instilling the value of good health and activity that will carry through to adulthood, supporting a healthier future generation.

University Academy 92

UA92's vision is to deliver distinctive, employer-led Higher Education embedded into Greater Manchester that unlocks individual potential and prepares students from all backgrounds for a career and life transforming success.

UA92's partnership with PSV will contribute to achieving this goal through providing its students with real-world experiences at PSV, and thus enabling the development of high-quality skills and training at the site.

Explain how the bid aligns to and supports the UK Government policy objectives

This proposal aligns with multiple UK policy objectives, including several missions set out in the UK Levelling Up White paper, targets in the Public Health England Strategy 2020-2025, and aims in the Ten Point Plan for a Green Industrial Revolution. The diagram in Figure 4.4.2a in the Supplementary Booklet highlights some of these objectives.

The project also supports Sport England's Local Delivery Pilots approach to delivering more physical activity at a local level. Partington was chosen as a pilot location in Greater Manchester and Partington Sports Village fits in with the pilot steps to deliver better physical environments to support activity and create linkages with organisations and institutions, as evidenced by our work alongside the likes of UA92 and Greater Manchester Youth Federation.

The Levelling Up White Paper sets out 12 national missions, and the regeneration of Partington Leisure centre directly responds to seven of these targets:

1) By 2030, pay, employment and productivity will have risen in every area of the UK.

This intervention would provide the opportunity to employ around 13 additional FTEs (including one apprentice) at the leisure centre. In addition to the direct impact on employment there would also be indirect effects, as improving health and wellbeing in Partington will contribute to increased productivity levels and help to maintain a healthy workforce, reducing absence rates, and reduce the pressure on already over-stretched health services.

6) By 2030, the number of people successfully completing high-quality skills training will have significantly increased.

Invaluable skills and training would be provided for the FTEs and apprentices, through Trafford Leisure and key educational partners such as UA92.

7) By 2030, the gap in Healthy Life Expectancy (HLE) between local areas where it is highest and lowest will have narrowed.

Creating a leisure and wellbeing space which offers a variety of activities, to meet a wide range of demands, at an affordable price will encourage participation in sports in Partington. This will subsequently improve the health of the residents, contributing to a higher life expectancy in an area which has the lowest HLE in the Trafford borough.

8) By 2030, well-being will have improved in every area of the UK.

The intervention will contribute to an increase in the number of residents living a healthy lifestyle, improving mental health and outlook on life.

9) By 2030, pride in place will have risen in every area of the UK.

Essential improvements to the exterior of the site will create a more appealing facility, and a safe space for members of the community to meet up.

11) By 2030, homicide, serious violence, and neighbourhood crime will have fallen.

Improvements to the exterior of the site will reduce anti-social behaviour on the site and improve community safety. Providing a modern facility for members of the community to participate in team sports, events at the Greater Manchester Youth Federation, wellbeing and exercise will create a sense of purpose and focus within Partington and surrounding areas, contributing to a reduction in levels of crime.

In addition to achieving Levelling Up missions, the intervention directly contributes to the 10 objectives in Public Health England's (now known as OHID) Strategy 2020-2025 (see Figure 4.4.2b in the Supplementary Booklet for a summary of these strategies) and the overall aim to work to narrow the health gap, reducing the unjust and avoidable inequalities in health outcomes.

The Ten Point Plan for a Green Industrial Revolution aims to accelerate the shift to zero emission vehicles, increase the number of people walking and cycling rather than using private vehicles and make buildings greener (i.e.,

more energy efficient). The proposed intervention will contribute towards meeting these targets, as EV chargers will be on the site car park, promoting the use of electric vehicles, the trim trail will provide residents with a walking and cycle path to access the site and the improved leisure centre will be more energy efficient. In addition to the above targets, the project is a refurbishment rather than an outright demolition and new build, minimising the impact on the environment.

The decision to regenerate the current sports village rather than build a new facility on greenfield land was decided upon with the Governments Zero Carbon Strategy in mind. Upgrading the existing leisure centre will minimise negative environmental impacts on our country's natural assets and nature. A trail path connecting the sports village, Greater Manchester Youth Federation and surrounding land will encourage people to cycle and walk to the site rather than travelling by car and implementing EV charging points at the site contributes to net zero targets.

Alignment and support for existing investments

Where applicable explain how the bid complements or aligns to and supports existing and/or planned investments in the same locality

- The Football Foundation provided Trafford Council with funding to develop 3G football pitches at the sports village. The proposed project would complement the funding from the Football Foundation by attracting more users to the pitches and retaining existing users, and aligns with the Local Football Facilities Plan, which aims to ensure an appropriate mix of football facilities is available to players.
- Be.EV / Iduna are in [REDACTED] helping the transition from fuel to electric vehicles. The car park at PSV is one of the sites that Be.EV are keen to install the charging stations at. Renovations to the leisure centre, including resurfacing the car park, will increase footfall at the leisure centre and support the investment in charging points.
- Places for Everyone (PfE) is the long-term plan of the Greater Manchester districts to meet local housing and employment needs, by identifying land and infrastructure to support growth. As part of this scheme for sustainable population growth, there are plans to develop around 4,300 new homes in Partington. This development will support the refurbishment of the leisure centre as there will be an increased number of residents within reach of the sports village, and thus an increased demand for the facilities.
- Construction works have begun at the GMYF in Partington to renovate the building and provide complimentary youth facilities to the Sports Village. This LUF bid will strengthen the investment at GMYF by improving the surrounding public realm to increase safety and improve access. The improved BMX pump track at PSV will align with the facilities at GMYF.

Confirm which Levelling Up White Paper Missions your project contributes to

Select Levelling Up White Paper Missions (p.120-21)

Living Standards
Education
Skills
Health
Wellbeing
Pride in Place
Crime

Write a short sentence to demonstrate how your bid contributes to the Mission(s)

Living Standards: Providing a modern an inclusive and affordable facility for health and wellbeing activities will encourage members of the community to participate in sports, improving health in the area and provide residents with a more positive outlook on life.

Education: The facilities are heavily used by Broadoak School for physical education lessons and extra-curricular activities, by improving and safeguarding the facilities, this will enable the children to continue to use the space to support their physical education, and the benefits brought by the improved facility mix will not only improve their physical education, but also

encourage greater take-up of sporting activities.

Skills: The refurbished facility will create around 13 additional FTE jobs for residents, with one of these roles being an apprenticeship for a young person, enabling local people to develop invaluable skills.

Health: The facilities will increase levels of physical activity in the area, contributing to a decrease in levels of obesity and improving overall general health and life expectancy.

Wellbeing: The new facilities will increase the number of residents living a healthy lifestyle, improving mental health and outlook on life.

Pride in place: Having a café in the leisure centre will create a space for community meet ups and the new facilities increase visitor footfall and have a better appearance from the outside, creating a sense of pride in Partington.

Crime: The necessary improvements to the design and physical appearance of the site will reduce anti-social behaviour and improve community safety, improving perceptions of the place.

Provide up to date evidence to demonstrate the scale and significance of local problems and issues

Health Inequality and Deprivation

The borough experiences extremely disparate levels of inequalities between the different areas that constitute it, specifically regarding health inequalities and deprivation, being home to some of the most and least deprived areas in the country. Partington Sports Village and its direct surroundings lie within the ward of Bucklow-St. Martins, the second largest and most deprived ward in the borough. The high levels of deprivation experienced in BSM are a stark contrast to wards in the north-west and south of the borough (such as Timperley, Hale Barnes, and Altrincham) which are extremely affluent areas and within the lowest band for deprivation.

Within the Bucklow-St. Martins ward, two out of the five LSOAs are ranked within the 10% most deprived decile for England, whilst the other three LSOAs in the ward are in the 20% and 30% most deprived deciles (See Figure 5.1.1a in the Supplementary Booklet).

All five of the LSOAs in the Bucklow-St Martin's ward lie within the lowest two deciles for employment deprivation in the UK. Contrastingly, 39 out of 138 LSOAs in Trafford are in the top two deciles for employment in the UK. This highlights the significant differences in deprivation within the Trafford borough (See Figure 5.1.1b in the Supplementary Booklet).

BSM is consistently below national average across key labour market statistics, as detailed in Table 5.1.1a in the Supplementary Booklet, including % unemployed residents (11.0% in BSM compared to 7.6% in UK) and % of people with no qualifications (22.1% in BSM compared to 15.0% in UK).

In addition to the large wealth and unemployment inequalities in the borough, health inequality is also a major issue. Trafford faces issues with significant differences in life expectancy between the most affluent and deprived areas. Data from Public Health England shows that life expectancy at birth for females was 78.5 years between 2015 and 2019, down 4.7 years from the average across England (83.2 years) and male life expectancy at birth is 75.8 years, 3.9 years lower than the national average.

Further to this, local analysis of the 2020/21 National Child Measurement Programme (NCMP) data (a 10% representative sample) shows us that inequalities in obesity have widened significantly in Trafford, particularly in year 6 children (Figure 5.1.1c in the Supplementary Booklet). Around 40% of year 6 children living in the most deprived quintile in Trafford are likely to be obese compared to just over 5% of year 6 children in the least deprived quintile. All LSOAs within Bucklow-St. Martin's ward are within the most deprived quintile.

These statistics emphasise the need for improved health and wellbeing facilities in Bucklow-St. Martins and addressing these issues in children and the young population is key to developing a healthier and more active adult population in the ward.

Further to the high rates of obese children in the ward, Bucklow-St. Martins also has the largest rate of deaths from causes considered preventable across the Trafford borough (See Figure 5.1.1d in the Supplementary Booklet). The average rate in the ward is 207.4, which is double that of the average in the Trafford borough (103.7) and over double the average in England (100.00). Figure 5.1.1d not only highlights the ward's critical health deprivation compared to the rest of the country, but also in comparison to the affluent wards in the Trafford borough, such as Bowdon where the rate is 51.4, almost half that of the national average.

For overall health deprivation and disability, three of the ward's five LSOAs are in the most deprived decile for health deprivation and disability, the other two LSOAs are in the second and third most deprived deciles (highlighted in Figure 5.1.1e in the Supplementary Booklet). Moreover, data from Hospital Episode Statistics shows that hospital admissions for self-harm are up to a 162-point index ratio, compared to England's ratio being 100, by far the highest in Trafford and illustrating mental health issues being higher in the ward.

Active lives statistics from April 2019, detailed in the Supplementary Booklet (Table 5.1.1b), highlights Bucklow-St Martin's poor performance in activity levels compared to the Trafford borough and UK.

Crime and Anti-Social Behaviour

BSM is subject to some of the highest levels of crime and anti-social behaviour in the borough, ranking as the second least safe place in Trafford (see Figure 5.1.1f in the Supplementary Booklet). Essential improvements to the exterior of the sports village will improve safety around the vicinity, and participation in team sports and exercise may give residents a sense of purpose, contributing to a reduction in levels of crime.

Facilities

Despite residents having access to Partington Leisure Centre, which offers fitness facilities at prices lower than the private market the centre is currently underused and under-performing, a result of the poor-quality facilities that are on offer.

the centre currently operates at a loss and needs to be subsidised by the council.

Moreover, residents have voiced their dissatisfaction with the current facility in surveys led by the local authority, highlighting ownership issues, lack of access to the sports village and the deterioration of the facility.

Population Growth

There are plans to develop around 600 new homes in Partington, bringing an additional 3,000+ people to the direct catchment area of Partington Leisure Centre. Without any intervention, the issues experienced in Partington/ the ward of Bucklow-St. Martins will only increase.

Demonstrate the quality assurance of data analysis and evidence for explaining the scale and significance of local problems and issues

The majority of datasets used to identify and analyse issues experienced by the area, as well as the scale of the local problems come from independent, certified and commonly used national organisations.

Data from the Office for National Statistics (ONS) is available at a national level and can be broken down by local areas (from regional to smallest LSOA levels). This information is considered reliable (it is commonly used to inform governmental and investment decisions), up to date (most recent data

available from their website) and unbiased as it is treated and commissioned centrally, with any comparative data being collated and processed in the same way. ONS data was also used to define qualification levels in smaller areas.

The platform NOMIS providing official labour market statistics and accessible via the ONS website, was used to collect data on employment, claimant rates, job seekers allowance and other job-related information. The platform allows for comparison between national, regional and smaller area levels.

Other central government sources include Ministry of Housing, Communities & Local Government (MHCLG, now DLUHC), used for Indices of Deprivation (from 2019), and are commonly recognised as reliable and robust.

Statistics on crime levels and anti-social behaviour come from the Home Office datasets and again are available directly from their website in open-access format, ensuring that the most up-to-date data was used.

Local data on health and wellbeing was gathered from the NHS on the National Child Measurement Programme (used for children obesity rates) and self-harm numbers (Hospital Episode statistics) and from Public Health England for statistics on Obese adults or deaths from preventable causes. Both these sources are central government ran platforms and present reliable sources of information.

Sports England is an arms-length body of government responsible for growing and developing sport and getting more people active across England. Their data as well as local studies can be treated as reliable and unbiased sources of information. We have used Active Lives data from Sports England on smaller area levels (MSOA) to be able to compare differences between areas at the very local level.

We have also used local intelligence and insight from Trafford Council teams on future population growth prospects (based on ONS data) as well as current utilisation of the leisure centre from qualitative surveys.

Demonstrate that the data and evidence supplied is appropriate to the area of influence of the interventions

Most of the data and evidence supplied in our assessment and understanding of the area is to LSOA level or MSOA/Ward level, the smallest areas for statistical collection in the United Kingdom. The data sets from ONS, MHCLG, NHS Digital and Public Health England all mirror small area boundaries (LSOA/MSOA/Ward) and are appropriate and relevant to the intervention. We consider this local level of analysis is the most relevant and tried to use small area statistics whenever they were available as data shows that the character of Bucklow-St. Martins, and in many ways its deprivation, is very different to the Trafford area which on average ranks higher than UK average on different metrics. It was therefore essential to use local, granular data to understand the scale of need for the area.

The datapoints set out in the proceeding questions, have been captured at the local level of Houghton Regis and tailored depending on the statistical geographies of the relevant datasets. This includes:

- Ward: Bucklow-St. Martins
 - MSOA: Trafford 017
 - LSOA: Trafford 017A, 017B, 017C, 017D, 017E
-

Provide analysis and evidence to demonstrate how the proposal will address existing or anticipated future problems

The regeneration of Partington Sports Village will directly address the existing issues that Partington/ the BSM ward is facing, including:

- A deficit in the provision of quality social, sports and community facilities;

- Local health and wellbeing issues;
- The low levels of sports participation;
- The rise in demand driven from the new housing developments;
- The increase in need for affordable sports and leisure activities, as a result of the cost-of-living crisis.

Recent research commissioned by Sports England has shown that every £1 spent on community sport and physical activity generates nearly £10 of benefits to the English economy and society. Although our appraisal will not capture all benefits detailed in this research and will entail some specific place-based benefits, this piece of work provides a good reference for us in terms of the scale of social benefits estimated and provides a level of assurance that our investment proposition can bring benefits to Trafford community as a whole.

Health Outcomes: The new leisure facility will support an estimated annual throughput of 360,000, which is more than quadrupling the current usage of the facility. This will be made possible as a result of the refurbishment and extension of the sports leisure centre, providing new modern changing room facilities enabling for more teams to come and train at the facility, as well as opening of a new trim trail and addition of a new 3G football pitch. Experience from moveUrmston provides a useful precedent of the increased demand generated by improved facilities. Moreover, with the expected 1000+ housing developments around Partington Sports Village (in a perimeter of less than a mile), demand for sports and leisure facilities is expected to grow further. More detail is provided on how we estimated future throughput in section 5.2.2. Sports England report that 41% of Trafford's residents regularly participate in moderate intensity sport (4 sessions of at least 30 minutes in the previous 28 days), which is the metric used by DCMS research to evaluate the wellbeing benefits from engaging in a "sports" activity. However, participation is likely to be lower in Partington, as the national rate of regular participation in sport is much lower (around 24%) in areas of high deprivation.

NHS research shows that exercise can reduce risks of major illnesses such as coronary heart disease, Type 2 diabetes and cancer, and lowers the risk of early death by up to 30%. Sports practice is also recognised to reduce depression by providing positive impacts on mental health.

DCMS (2014) estimates benefits of increased sports participation to be £100 per annum (2014 prices) by individual sports practitioner based on the Wellbeing Valuation Approach, a methodology recognised by the HM Treasury Green Book.

In addition, further research by DCMS (2015) also estimates increased participation in sports to benefit the NHS by around £100 per annum per individual, through a reduction in the number of GP visits. There is also an estimated reduction in the use of mental health services, by around £100 per person per annum.

Crime outcomes: Bucklow-St. Martins experiences a higher than national average crime deprivation index as well as high levels of anti-social behaviour. Crime in England's academic research has shown that a 10% increase in sports participation could lead to a fall between 1.3-1.6% in person crimes and 0.6-0.7% in property crimes. The resulting increase in numbers of sport participants engaged following Partington Sports Village should contribute to crime reduction in the area.

Community cohesion: Local public consultation, interviews with stakeholders and research led by Trafford city council shows that there is a deficit of community cohesion and sense of ownership of the Centre, as well as demand for improved pool capacity. The delivery of a refurbished building with the opening of a local community café and discounted affordable prices should increase inclusivity for local people and boost sports participation, further enhancing the sense of belonging to the neighbourhood. HACT Social Value Bank (2018) estimated that this sense of belonging could be valued at £100 per individual.

Active travel: The creation of new cycling and walking paths will help addressing the aforementioned problems of low levels of physical activity and lack of sense of community by connecting two sides of Partington and the

projected 600 new homes on Heath Farm lane to the leisure centre. Furthermore, with 33.7% of households not having access to a car in the ward (Census 2011, ONS), active travel has an even more important role to play in connecting communities and enabling a wider catchment area for the leisure centre.

Employment and skills support: Residents in Bucklow-St. Martins are among the lowest skilled in Trafford with greater proportions of residents living in deprived households and high unemployment rates. The operation of the newly refurbished centre is expected to create an additional 13 jobs, most of which will be directed at local community people. Furthermore, the operation will also create one apprenticeship programme, enabling for better insertion into the labour market for local youth.

Describe the robustness of the analysis and evidence supplied such as the forecasting assumptions, methodology and model outputs

In relation to the need for improved sports and leisure services, significant work has been completed to demonstrate future demand and throughput which will drive the health and wellbeing benefits and crime reduction benefits.

For the Leisure centre usage including the swimming pool, sports hall and health and fitness facilities (gym stations and multi-use studios), we have used Trafford Strategic Outcomes Planning Model - Facility Mix Option feasibility study which draws on considerable evidence gathered by Max Associates on behalf of Trafford Council. It provides robust estimates of potential take-up and usage of three other leisure centres in Trafford, with similar features to those of Partington Sports Village based on: mapping of existing facilities, market analysis, stakeholder consultation and local demographic forecasts. The assessment provides 5-year forecasts on throughput by type of amenities – based on projected usage and surface. For the swimming pool in Partington Sports Village, as it is smaller than in the aforementioned facilities, throughput was based on guidance from Sports England on throughput for small 25m 4 lane pools.

This resulted with an estimation of annual throughput just for the leisure centre of 338,535.

Evidence of uplift in throughput following a refurbishment is confirmed locally by the early outcomes achieved at the Urmston leisure centre. This recent refurbishment led to a 65% increase in usage over the past 6 months (compared to pre-pandemic levels).

We have also sense-checked our method to verify the throughput outputs, using:

- Guidance from Sports England on affordable leisure centres with community 25m pool options, which provides estimated throughput. For leisure centre facilities with small swimming pools, with very similar characteristics to Partington Sports Village (see option A in the guidance), estimated throughput is 333,179 visits per annum
- Sport England data showing that where old and tired existing facilities have been replaced by new ones, the number of people using them can go up by up to 400%. The current throughput being of 76,210 and given the scale of the proposed works, roughly estimated future throughput would result with 381,048 visits per annum

These tests and convergent estimations from diverse sources gave us confidence in the robustness of the future throughput related to the main facility refurbishment.

In addition to this, the proposed scope of intervention will also develop a trim trail and additional football pitch as well as changing room capacity.

- Recent opening of a trim trail in a neighbouring authority (in Little Hulton, Bolton) shows throughput of 33,938 individual visits from September 2021 to January 2022, highlighting high demand – these numbers are expected to remain at least constant as the period of appraisal occurred during third wave of COVID-19 and autumn/winter months which are less attractive for outdoor

activities. This would amount to an estimated 80,000+ individual visits over the year for the trim trail.

- The 3G football pitch is forecasted to bring at least as much throughput as existing pitches and the improved changing room capacity will enable higher usage by local sport clubs.

A 25% contingency was then applied to our assumptions, to account for the smaller existing population in the catchment area of Partington Sports Village in comparison to other more central leisure centres in Trafford. This approach might prove conservative, especially given the expected population growth as a result of housing developments (1,000+ new housing under development within 1 mile of the facility), and considering that demand for affordable sports and leisure facilities (as opposed to private options) might be growing in the light of the cost-of-living crisis.

This brings the expected annual throughput in a mature year of operation for Partington Sports Village to an estimated 357,000 visits.

This number was then brought to an average number of individual users for the centre for the throughput data. We assumed that on average users visit 1 time per week or 4 visits per month. This is consistent with other studies that have referenced the average number of trips to a leisure centre (including the North Lanarkshire Leisure, Social Impact Evaluation, 2010 and the LUF application for Houghton Regis regeneration in Bedfordshire) and studies undertaken by Sheffield Hallam University.

As a result, the gross future individual number of users is expected to be around 7,440 yearly.

Net additional users were calculated by removing existing users of the current facility and applying a deadweight on the remaining. The deadweight was estimated at 41% based on Sport England data for Trafford on people engaged in sporting activity in the previous 28 days at least 4 times and considering new users will be in line with the general population.

In fact, newly engaged people are likely to be higher than this deadweight applied as deprived areas have even lower participation levels (24% average in the 10% most deprived areas in the UK, to which Bucklow-St. Martins belongs)

Finally, a 25% displacement to allow for displacement of activity from other facilities was considered

In reality, this displacement might be lower given the expected future population growth, the rather small catchment area of members of the leisure centre and demonstrated health and physical inactivity issues in the area which create opportunity for the facility to boost sports practice locally

As a result of the investment, the net total number of new sports practitioners is expected to be 2,586. The take up of these people newly engaged in sport activities will be progressive, reaching its total expected number in year 5 of operation. This number will be used to estimate health, wellbeing, and reduced crime benefits.

Savings from operation of a refurbished facility will be calculated by estimating the current loss of operation of the facility (provided by Trafford council) and considering that this yearly cost to the public sector will be “saved” by having a renewed facility operating on equilibrium of with a small profit.

Benefits associated to Active Travel are calculated based on evidence from similar cycling schemes (Cycling and Walking the Economic Case for Action) and given the scale of investment this is considered to be a proportionate approach and is consistent with Levelling Up Guidance = 5.2 BCR. Benefits will therefore be calculated based on estimated costs.

Labour market benefits will be estimated using data from Trafford Council on future number of FTEs as well as building on GVA/job in the local area from ONS data and cost of jobseeker’s allowance from HM Treasury.

Carbon saving benefits will be calculated using data from current facility usage provided by Trafford council and future usage based on BSRIA consumption standards for sports and leisure facilities.

Explain how the economic costs of the bid have been calculated, including the whole life costs

The total estimated financial cost of the proposal is detailed in Table 5.3.1a of the Supplementary Booklet, split by funding stream. The total outturn costs are estimated to be £[REDACTED] and the funding sought from the Levelling Up Fund is amounting a total of £[REDACTED]. Match funding is provided by Trafford Council through reallocation of maintenance budget and private sector investment.

Costs for the sport centre have been developed by the professional architects at Arup, in conjunction with the internal quantity surveyors (QS) at the Council. Costs for the BMX Pump Track have been provided by Access Sport UK, which has significant experience in delivering pump tracks, while Cross Lane Changing Rooms costs have been prepared by Aran Architects and Building Surveyors. For Landscaping & Trim Trail detailed costings have been provided by Amey Consulting, based on their experience of similar works and current market costs. The Council's QS has subsequently provided further review for reasonableness and appropriate levels of contingency and inflation were applied to ensure there is clear cost certainty for all of these developments. The EV Charging element has been costed by Be.EV, who have delivered over 140 EV charge points across Greater Manchester. For the additional 3G football pitch, the Football Foundation is currently procuring a contractor to deliver these works. As at the time of writing, a number of bids have been received within the cost envelope budgeted for this element of the scheme, and therefore we consider there is no cost uncertainty associated with this element of the scheme. It also does not form part of the LUF ask.

The total project costs include a contingency of 18.7% across the whole construction programme: 24% for the main refurbishment in line with the recommended Optimism bias for this type of construction and 10% for the additional works (Cross Lane changing rooms, Pump track, Landscaping & Trim trail, EV charging elements, 3G football pitch) and cost price inflation of 10% for each following construction year. Further justification of these costs and contingencies applied is provided in the financial case (6.1.7)

We have then adjusted the costs to be in line with the requirements of the economic appraisal and to account for risks of delays and uncertainty around building cost inflation. The following adjustments were made:

- Adjustment to 2022/23 prices: costs were adjusted by deflating future costs by 2% per annum in line with DLUHC guidance and the Bank of England's CPI target.
- Social discount rate: present day costs for future were discounted by 3.5% per annum.
- Due to the relatively early stage of the project and in accordance with TAG guidance, we have applied optimism bias separately from contingency rather than on top of it. This is in line with TAG unit A1.2 schemes costs which specifies that Optimism Bias should be applied onto base capital costs only. We have taken off the contingency considered in nominal cost calculation and applied an optimism bias of 24% to all the investment cost, consisting of the sports centre refurbishment, 3G pitch construction, Cross Lane changing rooms, the pump track, the Landscaping & trim trail and EV charging elements, in line with the upper bound for standard buildings as set out in the Supplementary Guidance.

No separate quantified risk assessments have been carried out due to the early stage of scheme design and use of the upper bound optimism bias estimate.

Whole life costs have been considered in the economic appraisal based on operational costs of the facility (cost of sales, employees and other costs including maintenance) and revenues from its operation. As set out in the financial analysis, revenues from the refurbished facilities are expected to broadly match operating costs, delivering a slight profit over the long-term but which overall effect remains slightly negative on economic costs over the 30-

year period of operation, when taking into account inflation and discount rates. Further information is set out in section 6.3.6 of the financial case.

As a result, the present value cost of the investments is £[REDACTED]. The detail of the costs by funder is provided in Table 5.3.1b in the Supplementary Booklet.

Describe how the economic benefits have been estimated

An analysis of the expected economic benefits of the investment is provided by impact area below. The benefits considered fully align with the Theory of Change developed in section 4.3.4 and rationale for investment as developed in the Strategic Case of the application.

We have used metrics and approaches that align with the central government appraisal guidance, including HM Treasury's "Green Book" and Levelling Up Guidance. All impacts are calculated as net additional impacts (considering deadweight and displacement) and monetised benefits are presented in 2022 present value prices.

A 30-year appraisal period was adopted from 2022 in accordance with Green Book guidance for the refurbishment of existing buildings. This captures 27 years of benefits after the opening of the new leisure centre, which is in line with that the life expectancy of this type of developments, estimated at least 30 years and knowing the current Partington Sports Village is 40 years old.

Disbenefits: we do not expect any disbenefits of the proposals. The investment will refurbish the existing facility, extending the pool and refurbishing changing rooms (current facility is out of date), and we don't expect any negative amenity impacts associated with the proposal.

List of each impact for the area:

Health and Wellbeing benefits from sport participation

Total value of "initial" benefits: £[REDACTED]

This evaluation of benefits considers the benefits to new users of the facility, enabled by the refurbishment and extension works. As explained in section 5.2.2, the estimated future number of users in a mature year is estimated to be 7,442 from 1,588 current number of users, amounting to additional 5,855 users yearly. Among these and based on explanation provided in section 5.2.2, we estimate that 2,586 will be newly active (not practicing sports previously).

Based on research for DCMS, the wellbeing benefits of each new person participating in sport is £[REDACTED]. As a result, the total estimated benefit to new users is estimated to be [REDACTED].

Additional benefits to the NHS from increased health and wellbeing

Total value of "initial" benefits: [REDACTED]

[REDACTED] link between sports participation and improved mental and physical health. This in turn translates into reduced GP visits as well as reduced use of mental health services. The estimated reduced costs for the NHS associated to new regular sports practitioners is [REDACTED] (2022 prices) in mental health services. As a result, total estimated benefits to the NHS from the renewed sports facility represent £[REDACTED].

As Bucklow-St. Martins shows the lower activity levels in Trafford as well as both the highest ratio of obese children aged 6 and adults, and the highest ratio of people admitted in hospital for self-harm, this estimation is conservative as it could benefit even more the local community.

Crime reduction benefits

Total value of "initial" benefits: £[REDACTED]

Increased levels of sports participation has also been associated to lower levels of crime according to academic research on crime in England and levels of sports engagement. The study highlights that a 10% increase in sports participation can lead to a decrease in person crimes between 1.3% and 1.6%

and a fall in property crimes of between 0.6% and 0.7%.

Since the extension and refurbishment of Partington Sports Village might drive an increase in sports participation local rates, and as the area has been demonstrated to suffer from higher-than-average crime rates and anti-social behaviour, there is potential for the investment to deliver these wider community benefits by reducing local crime rates.

Based on the estimated economic cost of crime [REDACTED], (2022 prices) and the social cost of crime [REDACTED], (prices) from the GMCA Unit Cost Database, and applying the potential reduction in crime related to the increase in sports participation (after accounting for deadweight, leakage and displacement of crime), we have estimated potential benefits related to crime reduction to be £[REDACTED] over the 30 year appraisal period.

Cash saving benefits from operating a renewed facility

Total value of "initial" benefits: £[REDACTED]

The current facility is operating at an annual loss of around £[REDACTED], which is directly financed by the public sector. As a result of the investment, the profit and loss profile of the facility is expected to be at least neutral in the first years and positive afterwards. On the contrary, the "do nothing" option, would see the facility deteriorate even more and attendance reducing. We have taken a conservative assumption that loss would be at least constant without investment, although it would probably become even worse, and did not consider any profit from the centre's refurbishment on the other hand. Over the 30-year appraisal period, total savings from a refurbished facility not operating at a loss would be of £[REDACTED] for the public sector.

Active travel benefits

Total value of "initial" benefits: £[REDACTED]

Based on evidence from walking and cycling schemes from around the UK (as recommended in the Levelling Up FAQs) the potential value of the proposed walking and cycling element of this investment (the landscaping and trim trail creation) is estimated to be £[REDACTED]. These benefits are related to the financial benefits accruing from improvements in health when more of the population become physically active through choosing walking and cycling –for part or all of their travel choice.

Carbon savings benefits

Total value of "Adjusted" benefits: £[REDACTED]

Carbon Savings benefits are estimated based on current energy usage provided for Partington Sports Village and projected energy savings through refurbishment based on BSRIA Rules of Thumb good practice. Carbon saving have then been estimated using BEIS GHG Conversion Factors for Company Reporting emissions factors, to convert kWh saves to kg CO2e and then multiplying these by traded and non-traded prices of carbon based on DBEIS guidance

No estimate has been made of the embodied carbon resulting from the construction activity, but this will be partially offset by embodied carbon in the "do nothing" option resulting from demolition of the facility. In addition, the ongoing energy savings are based on highly conservative assumptions as they consider "good practice" from 2003 guidance as a reference point for the renewed facility performance, knowing that construction standards have improved since that time.

Employment benefits from new facility

Total value of "Adjusted" benefits: £[REDACTED]

The refurbished facility with extended services is expected to generate an additional 17 FTE and 2 apprenticeship. Given high rates of unemployment and inactivity within Bucklow-St. Martins, it is likely that a number of these jobs will be filled by local unemployed people who would thus re-enter the market. Many of these jobs will be in administrative and support roles and will be highly accessible to those seeking work. We have adopted a conservative approach, considering that only 10% of the jobs would be taken by locally unemployed people, based on other LUF round 1 applications as well as considering the higher end of the range set by MHCLG (5%-10%) in the FHSF guidance.

We then applied the average GVA per worker in South West Manchester which is £[REDACTED] in 2022 prices. We also estimated the fiscal and economic value of

moving JSA claimants to employment which is £[REDACTED] per annum. Accounting for a 25% displacement of jobs and capturing these benefits over the 30 years appraisal period, this benefit generates £[REDACTED]

Distributional impact

Total estimated ratio: 1.43

Total value of "Adjusted" benefits: £[REDACTED]

Drawing on the very specific profile of Bucklow-St. Martins within Trafford, with the area being much more deprived than the rest of the town, we estimated that a place based analysis of the benefits should be performed following guidance from DLUHC provided for the LUF Round 2. Building on the principle that an additional [REDACTED] of consumption benefits someone on low income more than it would someone on high income, we have considered localised income of people in the ward of Bucklow-St. Martins and compared it to the equivalised median UK income. Following the calculation steps, we obtained a ratio of 1.43 that we were then able to apply to economic "initial" and "adjusted" benefits generated by the investment.

Provide a summary of the overall Value for Money of the proposal

The proposal for the complete refurbishment and extension of Partington Sports Village, with additional features including a pump track, a new 3G football pitch, a new changing room and walking and cycling paths are expected to deliver good value for money with an initial BCR of 3.3 and adjusted BCR of 5.0. The appraisal summary table set out in the Supplementary Booklet (Table 5.4.1) provides a view of the various benefits and costs considered, making the distinction between the ones considered for the "initial" BCR and the ones for the "adjusted" BCR.

The explanation behind the estimated Benefit Cost Ratio is set out in the detailed responses to the questions above.

As mentioned previously, recent research commissioned by Sports England has shown that every £[REDACTED] spent on community sport and physical activity generates nearly £[REDACTED] of benefits to the English economy and society. Although our appraisal did not capture all benefits detailed in this research, this piece of work provides a good reference for us in terms of the scale of social benefits estimated and give us confidence that our investment proposition can bring benefits to Trafford community as a whole.

Upload explanatory note (optional)

Partington Value for Money Note.docx

Have you estimated a Benefit Cost Ratio (BCR)?

Yes

Estimated Benefit Cost Ratios

Initial BCR	3.3
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Adjusted BCR	5.0
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Describe the non-monetised impacts the bid will have and provide a summary of how these have been assessed

Employment: In addition to calculated benefits from people re-entering the labour market, Partington Sports Village operation will generate 20 additional

FTEs which will provide local GVA through their daily spending and footfall in the area. Furthermore, 1 apprenticeship will be created, which also will provide enhanced access to the labour market for local youth. The centre will also provide training space for classes up to 30 people with natural daylight, with theory and practical training for the local community aiming at reinforcing local skills and boosting employability.

EV charging vehicles: The installation of 6 EV charging bays at Partington Sports Village, supplied by a 200kw Kempower powerbank will support the Council's aspirations to be carbon neutral by 2038 and provide vital infrastructure to users of the site and local residents. Although the economic benefits of this investment have not been captured, it reinforces Manchester's Clean Air strategy, in addition to the carbon savings realised through the refurbishment of the site as well as the promotion of Active Travel through new cycling and walking paths. EVs can also reduce local business operating costs through savings in fuels costs which might have an increased positive impact in the light of the recent inflation and cost of energy crisis. It will also provide an additional incentive for households to acquire new electric vehicles and reduce their carbon emissions.

Community cohesion: The renewed and extended leisure centre, with its new café, flexible meeting rooms (2 rooms one up to 4 people, the other one up to 8 people) and multi-use space for up to 25 people will further enhance the community cohesion by creating lively local spaces. Current interviews led by Trafford Council have demonstrated demand for such a space. In addition to this space, new pathways will improve connection between existing and new communities from the housing developments planned, creating a feeling of belonging to the local neighbourhood.

Lost benefits to current users of the centre in the case of a "do nothing" option: if the investment is not made, the current facility will continue ageing until eventually being closed. Before that, there will be an ongoing reduction in users, implying lost benefits associated to sports for the area and potentially increased health inequalities, with implied costs to the NHS and higher crime rates.

Provide an assessment of the risks and uncertainties that could affect the overall Value for Money of the bid

The central case for the investment demonstrates good value for money with an initial BCR of 3.3. However, there are a range of uncertainties that may impact the value for money assessment, for which sensitivity tests have been run.

The main drivers of risk for the sports leisure centre are identified as follows:

- Sensitivity test 1: delayed opening by 2 years
- Sensitivity test 2: Higher costs with inflation rates at 15% and increased optimism bias to 40%
- Sensitivity test 3: Lower number of users – 75% of currently identified users

Table 5.4.3 in the Supplementary Booklet provides an overview of the value for money delivered by the tested scenarios. Each of them presents a BCR that is above 2.0

Upload an Appraisal Summary Table to enable a full range of impacts to be considered

Appraisal Summary Table 1

Upload appraisal summary table

AST Tables.docx

Additional evidence for economic case

Additional evidence 1

Upload additional evidence	Economic Case tables and diagrams.docx
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Confirm the total value of your bid

Total value of bid	
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Confirm the value of the capital grant you are requesting from LUF

Value of capital grant	
------------------------	--

Confirm the value of match funding secured

Evidence of match funding (optional)	
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	Partington LUF Match Funding Confirmations.pdf
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Where match funding is still to be secured please set out details below

As part of the development of the scheme and through closely working with key stakeholders to the site, the Council has successfully managed to secure significant match funding to aid the redevelopment of Partington Sports Village.

Match funding has been secured in the following areas:

Trafford Council: Have set aside £ within their capital budget for next year to contribute towards the refurbishment of the leisure centre. This is confirmed as per the attached letter of support from the Council.

The Football Foundation: Are expected to provide £ towards the provision of a new full size 3G football pitch at the site, subject to final board approval in January. This new football provision will help meet growing demand for football facilities, particularly given Trafford and Manchester's place as hosts of the Women's' Euros in 2022. In addition, the Council is providing a further £ towards this. If the Football Foundation match funding is not received, the Council has a contingency plan in place to instead use its own £ committed funding (as supported by the appended letter of support) to instead invest in an additional grass football pitch instead of the 3G pitch currently proposed, such that the loss of funding will have a negligible impact on the scheme and the same number of facilities can be delivered.

Greater Manchester Youth Federation: To complement the investment into the BMX Pump Track, the GMYF have committed to investing £ into the upgrade of their building, incorporating BMX storage and maintenance facilities to enhance the usage of the Pump Track.

Iduna / Be.EV: The EV charging provider for Greater Manchester have committed to the installation of 6 EV charging bays at Partington Sports Village, This will support the area's carbon reduction goals and provide vital infrastructure to users of the site and local residents.

This means that almost £ in match funding is in place to contribute to the development of the site. Letters of support confirming this match funding has

been provided as an appendix to this application.

On the assumption that this Levelling Up Fund application is successful, there are no other funding gaps remaining to deliver the redevelopment of Partington Sports Village and it will be able to proceed to delivery, with all spend undertaken by March 2025.

Land contribution

If you are intending to make a land contribution (via the use of existing owned land), provide further details below

All the land required for redevelopment purposes is in the under the control of the Council, save for the neighbouring Greater Manchester Youth Federation building which is held by the registered charity. As the site directly adjoins Broadoak School, key access points to the site are shared with the school.

However, no issues are anticipated as both Broadoak School and the Greater Manchester Youth Federation are in huge support of the scheme. This is confirmed by the appended letters of support provided by both organisations.

Upload letter from an independent valuer

Confirm if your budget includes unrecoverable VAT costs and describe what these are, providing further details below

Not applicable

Describe what benchmarking or research activity you have undertaken to help you determine the costs you have proposed in your budget

Cost work has been undertaken for each of the components of the scheme with suitably qualified professionals. The basis of the costs developed have been summarised as below:

Leisure Centre

Costs for the sport centre have been developed by the professional architects at Arup, in conjunction with the internal quantity surveyors (QS) at the Council. Arup are a world-renowned engineering firm with experience in developing some of the largest sporting facilities in the world, through to Olympic stadiums. In addition, the Council's own QS is highly experienced in this field having delivered similar schemes on time, and on budget.

Working together, the QS and Arup have developed a cost assumption for the redevelopment of the sport centre reflecting the cost per m2 requirement, considering areas where refurbishment is required, as well as the differing cost base required for the new build elements of the scheme.

These costs have then been checked against precedent cost benchmarks from Sport England over the past 10 years, focused on leisure centres with a similar facility mix (including a swimming pool), and updated to current 2022 prices using the industry recognised, BCIS Indexation rates.

Based on the current market and recent relevant construction activities, significant contingency and inflation assumptions have been built into our cost estimates, providing a high level of certainty that the proposed scheme can be delivered within the funding envelope, despite the current uncertainty in the cost climate.

The EV Charging element has been costed by Be.EV, who have delivered over 140 EV charge points across Greater Manchester. As they are providing all funding for this element of the scheme, there is no funding risk to the Council.

For the additional 3G football pitch, the Football Foundation is currently procuring a contractor to deliver these works. As at the time of writing, a number of bids have been received within the cost envelope budgeted for this element of the scheme, and therefore we consider there is no cost uncertainty associated with this element of the scheme. It also does not form part of the LUF ask.

BMX Pump Track and GMYF

Costs for the BMX Pump Track have been provided by Access Sport UK, who have delivered a number of Pump Tracks across the UK, including very recently a near-identical scheme in nearby Salford. These costs have been reviewed by the Council's QS for reasonableness, and we have applied contingency and inflation to ensure that a high level of confidence can be held over these costs.

For the additional works to the GMYF Club, these costs have been prepared by their own cost consultants, and they have now procured contractors to deliver these works, providing ultimate cost certainty for these.

Cross Lane Changing Rooms

These costs have been prepared by Aran Architects and Building Surveyors, who have significant experience of delivering similar schemes in the local area, including the recently completed scheme within Trafford at Turn Moss.

Costings have subsequently been reviewed by the Council's own internal QS and benchmarked against market costs. Contingency and inflation have then also been applied to provide a high degree of cost certainty in delivering the changing rooms.

Landscaping & Trim Trail

Detailed costings have been provided by Amey Consulting, based on their experience of similar works and current market costs. The Council's QS has subsequently provided further review for reasonableness and appropriate levels of contingency and inflation applied to ensure there is clear cost certainty over this element of the scheme.

Provide information on margins and contingencies that have been allowed for and the rationale behind them

For each of the components of the proposed scheme, the Council has worked closely with its advisors to derive appropriate and reasonable cost assumptions, particularly given the inherent uncertainty in the market currently.

For all elements of the project, we have reviewed the forecast BCIS Construction Index to ascertain an appropriate basis for indexation assumptions over the course of the next few years to delivery. We have then increased this annual indexation assumption to 10% to reflect the high uncertainty in the cost market currently, and to give us more comfort that the proposed funding envelope for the project will be sufficient to ensure delivery.

In addition, across each of the project cost elements, an allowance for professional fees has been made at 10%, with a further 17.5% related to preliminaries and OH&P. This has been based off our most recent experience in procuring development / contractor support across the Council, as well as through discussions with our own QS team and our advisors as far as their knowledge of the market currently.

For the leisure centre, a contingency of 24% has been used to reflect the higher risk nature of this component of the scheme. This is in line with Green Book guidance for similar construction projects with a higher level of uncertainty, and whilst the Council and its advisors have taken a number of mitigating steps to guard against cost uncertainty (e.g. vigorous benchmarking of similar schemes, market engagement, and higher indexation assumptions), it has been decided to utilise this contingency level to ensure that the project is fully funded within the cost envelope, particularly given the challenges facing the construction industry today.

For the other schemes in the project (including the Cross Lane changing rooms, BMX Pump Track and public realm works), a lower contingency level of 10% has been utilised in formulating the capital costs for these elements. This is based on the lower risk nature of the projects, which are of much smaller scale than the main leisure centre and based on the costing produced by our advisors and cost consultants, it was agreed that a smaller contingency for these elements was acceptable and a robust approach, particularly given that a high level of indexation had been built into these proposals as well.

Due to the extensive work undertaken between the Council and its advisors in formulating the project costs of the scheme, we have a high degree of confidence over the project costs and the ability for the funding envelope to cover full delivery of the scheme, despite the current market uncertainty.

Describe the main financial risks and how they will be mitigated

A risk register for the project has been developed using the Council's PM3 project management software from where it continues to be managed on an ongoing basis.

The appended risk register details the exact risks and mitigation strategies that have been identified and adopted for this scheme.

The risk register is owned by the Partington LUF project team who are responsible for monitoring, updating, effecting any mitigation strategies, with the Project Lead (Head of Leisure) holding ultimate responsibility and oversight of the register.

For each individual risk item, a member of the Officer Group is assigned as the risk owner and is responsible for tracking and updating progress relating to that risk. Each risk is aligned to the specific project intervention (in some cases, risks apply to all three projects in this programme).

Within the risk register, each risk is assigned a risk rating to monitor the severity of the risk at any given point in time. This is reviewed on a weekly basis by the Partington LUF project team as part of a weekly risk meeting, with changes and actions adopted off the back of information and decisions made in that meeting.

The Project Lead presents the current position of the risk register and the key risks to the Leisure Project Board on a monthly basis the current position of the risk register and the key risks, who provide further oversight and support in the management of key risks to delivery.

Below highlights the key financial risks taken from our risk register and the strategies in place to mitigate those:

Risk of costs overrunning beyond cost estimates and delays to the construction schedule which also affects cost estimates:

- The risk of costs overrunning has been partially mitigated through detailed cost estimates, which have been built from the bottom up to reflect the cost per m2 or per item of each requirement, and the use of contingency.
- Significant contingency has been included for all works included within this application.
- All figures reflect knowledge of local market rate.
- Total costs have been checked against comparator schemes for assurance that the project is deliverable and offers value for money.
- The lead Quantity surveyor has undertaken a check of the cost plan using market informed rates and bench marking.
- Costs will be monitored throughout the development process to ensure that budgets are monitored and reviewed on a regular basis. Expert advice will be sought where required to support costs analysis and development.
- Where possible, either D&B contracts or target price contracts will be used to guard against cost uncertainty.

High rate of cost inflation in the current environment

- A high rate of inflation has been assumed in all cost plans developed to counter against this risk

- The effects of inflation will be managed through appropriate D&B contracts where cost risks are transferred to the supplier.

Planning risks:

- The planning department at the Council has been engaged at an early stage of the project and continues to help inform and steer development of the project.

Economic climate affecting membership demand:

- Membership costs could be flexed to reflect the demand of the residents. Sensitivity testing has been undertaken to ensure the facility is able to operate under poorer trading conditions.

Facility is not financially sustainable following completion:

- The current facility runs at a loss and is subsidised by Trafford Council, given the lower maintenance and utilities costs at the regenerated site the costs of subsidising the centre (if it is to run at a loss) will likely be much lower compared to current costs. Based on our experience at moveUrmston, the most recent precedent example of this, we believe it to be low risk.

Upload risk register

LuF - Open Risks Register 1.07.22.pdf

If you are intending to award a share of your LUF grant to a partner via a contract or sub-grant, please advise below

N/A

All LUF funding will be utilised by the Council for works at its owned site or land. Where funding is being spent in conjunction with a third party (e.g. the Greater Manchester Youth Federation – itself a registered charity where no subsidy control issues arise), this will be delivered and monitored by the Council, with no monies passed over to a third party.

Payments made to contractors for delivery of works will be subject to public procurement process.

What legal / governance structure do you intend to put in place with any bid partners who have a financial interest in the project?

Not applicable – the redevelopment of the site is in the ownership and control of the Council and there are no bid partners involved.

The Council has an existing leisure operator, Trafford Leisure CiC which is wholly owned by the Council and manages its leisure centre portfolio. Trafford Leisure CiC is a community interest company which was appointed in 2017 to operate 8 leisure centres in the Council estate and is subject to a Reg 12(1) public procurement exemption under PCR 2015.

Trafford Leisure CiC are managed and overseen by the Leisure Project Board under delegated powers from the Corporate Director of Place who monitor the performance of Trafford Leisure CiC according to key performance indicators (KPIs) set out in the Strategic Outcomes Planning Model for Leisure Performance.

Any contractors or advisors procured to support the delivery of the works will be subject to the normal procurement rules and relevant financial standing tests as defined according to the procurement strategy of our procurement provider, STaR procurement.

Summarise your commercial structure, risk allocation and procurement strategy which sets out the rationale for the strategy selected and other options considered

and discounted

Leisure Operations

The Council has an existing operator, Trafford Leisure CiC which is wholly owned by the Council and manages its Leisure Centre portfolio. Trafford Leisure CiC is a community interest company that operates which was appointed in 2017 to operate 8 leisure centres in the Council estate and is subject to a Reg 12(1) public procurement exemption under PCR 2015.

The relationship between the Council and Trafford Leisure CiC is managed formally through an operating agreement which is underpinned by contracts, funding agreements and service specifications. There is a performance management framework in place to monitor KPIs identified through the Strategic Outcomes Planning Model (SOPM) for Leisure Performance, which is reviewed quarterly including financial monitoring, risk management, facility management, staffing, and customer feedback. This is chaired by the Head of Leisure and is attended by the chief executive of Trafford Leisure and relevant officers from both organisations.

On a monthly basis, the Leisure Project Board meets under delegated powers from the Executive Director of Place to monitor the performance of Trafford Leisure CiC, whilst informally, the Head of Leisure and Chief Executive of Trafford Leisure CiC meet to discuss operational issues and performance on a monthly basis, supplemented by day-to-day contact across the whole Leisure brief in co designing services and resolving issues.

Construction Works

As per the recently delivered moveUrmston leisure centre, the Council proposes to follow a similar procurement process to deliver the majority of the Partington Sports Village works. Contractors and consultants will be procured with the aim of achieving best value procurement through an evaluation process that covers both cost, quality and social value, and will be via an Open market tender process.

The key contracts which the Council will procure to deliver the works to the site include:

- A contractor for the refurbishment and new build elements of the leisure centre (1)

- A contractor to deliver the refurbishment works for Cross Lane changing rooms (2)

- A contractor to deliver the BMX pump track and storage facility works

- A contractor to deliver the landscaping and public realm works at the site

It should be noted that the Council is open to exploring the possibility that (1) and (2) are delivered under a single procurement should there be significant cost benefits to doing so. This is still being explored at this stage of the project in conjunction with STaR procurement, and a formal decision on approach will be taken before any LUF funding is confirmed.

The Council has continued to be in steady contact with the delivery market in this space due to its recent delivery of the moveUrmston leisure centre and its QS team are aware of the cost and capacity challenges facing the industry currently. However, despite this, there remains significant appetite in the local market to bid for projects of this nature, and the work that has been done around ensuring a suitable cost envelope is in place gives us confidence that the scheme is highly deliverable within the timescales and cost required.

It is anticipated that the project will utilise Design & Build contracts for delivery in order for the Council to retain control over the project specification yet transfer key delivery risks to the contractor. The procurement will be delivered by the Council's STaR procurement service, a highly experienced procurement team which is utilised by several of the Local Authorities in Greater Manchester (i.e. Salford, Trafford, Tameside and Rochdale) and will ensure that the procurement is compliant under the Public Contracts Regulations 2015.

In addition, all procurements will require the completion of a Social Value questionnaire which will form part of the procurements' evaluation process.

This is operated by the Social Value Portal, which not only supports the evaluation of prospective bidders' social value impacts, but also helps to monitor their social value delivery during the project delivery phase. This social value questionnaire will be set up to align with the Council's social value standards in ensuring the use of a sustainable supply chain.

Procurement activities are governed by the Council's constitution procedures which stipulate the procurement activity and route dependent on contract value. This sets out that any contract with a value in excess of £[REDACTED] must be procured via "The Chest and Contracts Finder" procurement portal and be subject to a minimum of three quotes to ensure value for money.

Other

Key contracts related to the scheme which will not be procured by the Council include:

Delivery of the EV charging facilities at the site – this will be delivered by Be.EV through their existing commercial arrangement with Amey, and as such, no procurement is required.

The additional full size 3G football pitch will be procured by the Football Foundation.

Works to the GMYF Building have been procured directly by GM Youth Federation and the Council will not be involved. The Council will only be responsible for works relating to the BMX storage and maintenance facilities as noted above.

Whilst the Council will not be directly involved in these procurements and delivery, it will retain a strong stakeholder interest in their progress. All the aforementioned stakeholders will form part of the stakeholder advisory group helping to oversee this scheme, thus ensuring that the Council will be able to gain first-hand knowledge on progress of these deliverables as they progress and is able to manage any interface risks, although these are expected to be minimal given the nature of the facilities to be delivered.

Who will lead on the procurement and contractor management on this bid and explain what expertise and skills do they have in managing procurements and contracts of this nature?

Trafford Council has a designated centralised Modernisation Team, providing a variety of project management, business analysis and service re-design services to support a wider range of teams and services throughout the Council. The team is led by the Head of Modernisation and made up of Project Managers and Business Change Analysts who report into Senior Business Change Managers.

The Modernisation Team have a dedicated Place Project Team supporting the Council's Place Directorate in the main supporting colleagues in the Planning, Strategic Growth, Leisure and Development Teams. The Place Project Team is made up of 1x Senior Business Change Manager (SBCM), 3x project managers and 1xBusiness Change Analyst. In addition, they are supported by a certified QS from the Investment Team.

This team is highly experienced in the delivery of major projects, not only within the leisure sector, but also more widely on town centre regeneration. Most recently, they delivered the moveUrmston leisure centre redevelopment, Turn Moss Changing Rooms, and are currently supporting the delivery of the Future High Streets Fund in Stretford, as well as the award-winning revitalisation of Altrincham Town Centre which was recognised at the Great British High Street Awards.

The SBCM attends the Council's weekly Place Shaping Board and Place Directorate DMT meetings and Leisure Project Board, where new and ongoing initiatives and projects are discussed. These meetings are chaired by the Corporate Director of Place and attended by the Council's Head of Leisure who is the Senior Reporting Officer (SRO) for this scheme. The Place

Directorate Heads of Service will discuss resource and support requirements and request resource from the Place Project Team to the SBCM.

The Place Project Team meets on weekly basis to review ongoing projects and to assess resources to support new initiatives and projects. The SBCM will allocate the necessary resource from the team to work on specific projects in the Pace Directorate.

For the Partington Sports Village redevelopment, a Project Manager has been allocated to work on all aspects of the programme, with the Senior Business Change Manager overseeing the progress and attending meetings as and when needed. The Business Change Analyst reports on progress at the weekly Place Project Team Meetings and monthly at the Trafford Council Leisure Project Board.

This team will undertake a variety of tasks dependent on the type of project and the level of support required, including strategic work, procurement, and project delivery, and will work closely with the Head of Leisure to ensure the smooth procurement and delivery of the scheme.

For the procurement of any contractors or other advisors, the Project Manager will work closely with the Council's appointed procurement service, STaR procurement.

STaR offer a fully managed procurement service, and have experience of buying from a large range of suppliers and services. STaR is the procurement provider for not just Trafford Council, but also Tameside, Stockport and Rochdale councils as well, meaning that it has significant experience in running procurements for local authorities in the North-West. This means that not only is it familiar with all aspects of the Public Procurement Regulations 2015, but also has an in-depth view of the local market conditions across the Greater Manchester area.

STaR will support on all aspects of the procurement of any contractors and also support the project managers in managing the contract through delivery.

Are you intending to outsource or sub-contract any other work on this bid to third parties?

Not applicable – the Council does not intend to outsource or sub-contract any other aspect of this bid to third parties, other than where we have existing advisors in place as identified below and those contractors required as identified in our response to 6.2.1:

Arup's Business & Investor Advisory Team: are providing support on developing this bid submission. They are experienced advisors within the public sector business case development field, having previously advised on successful Future High Streets Fund and Levelling Up Fund (Round 1) bids, as well as being a lead advisor on MHCLG's Towns Fund programme.

Arup's Sport Architecture Team: have been engaged to support on the development of the concept designs for the redeveloped scheme across the site. One of the world's largest engineering and design firms, the team supporting the Council is highly experienced in design of major sports facilities, ranging from local leisure centres through to national and Olympic stadiums.

Aran Architects and Building Surveyors: have been engaged to support on the delivery of the Cross Lane changing rooms refurbishment. They have significant experience of delivering similar schemes in the local area.

The scheme continues to be monitored as part of the Council's existing governance and monitoring arrangements. A core delivery team is responsible for the preparation and updates of regular programme reports, risk register, and procurement plan for review by the Leisure Project Board, and they engage with the appointed suppliers on a daily basis.

Ongoing monitoring of the project will be reported by the delivery team to the

Leisure Strategic Board, both as part of regular monthly update meetings as well as through the Council's internal project management system as necessary.

A monitoring and evaluation framework has been developed as part of the project to allow the Council to monitor the progress of Partington Sports Village against key identified performance indicators. The monitoring and evaluation framework will be aligned with the objectives of the project as well as the requirements of the Levelling Up Fund.

How will you engage with key suppliers to effectively manage their contracts so that they deliver your desired outcomes

Our contract management approach follows the procurement and contract management cycle, looking at contract performance and improvement, supplier relationship management and asset management. We ensure that contracts are continuously managed and ensure supplier relationships are developed from an early stage.

During the procurement process run by STaR procurement, suppliers will have been assessed on their financial and commercial standings to ensure they have the capability to deliver the projects. This will be assessed on a pass/fail basis and will provide some mitigation against the possibility of a supplier being unable to deliver the contracted works.

In addition, clear scopes of services and briefs will be included in the tender documents for any suppliers and will be included in the contract along with detail outlining the clear roles and responsibilities for each project and any key individuals. This will also be confirmed at the outset of any contract with an inception meeting to define these roles and responsibilities to ensure all parties are aware of their responsibility towards successful delivery as well as any KPI and milestone requirements.

During delivery, regular formal contract review meetings will be held by the Council with the supplier where performance will be discussed, in addition to more informal meetings between Council delivery officers and their project managers.

Any performance issues will be identified as part of these meetings and action plans put in place to resolve. We will ensure that contract managers are aware of any contract delivery requirements including the particulars, costs and key performance indicators. Understanding the risks and benefits that the contract provides is essential.

Contractors will be asked to prepare a risk register, including mitigation methods, and a programme to deliver the project, and this will be evaluated as part of the evaluation process. The appropriate payment mechanism, aligning to the construction contract will be implemented and set out in the appointment documents, as well as the contractor programme. Where necessary, STaR procurement and the Council's delivery team will ensure that any change requests and extensions of time are interrogated and approved or disapproved with governance from the Leisure Project Board.

Regular site visits for inspection of quality and progress against programme will be undertaken by the Project Manager and other consultants appointed, such as design teams and the Council's own internal QS support.

The Council also maintains its own risk register for Partington Sports Village which sets out project wide risks; these are assessed against likelihood and impact and a score will be generated. Mitigation methods and actions will be put in place for each risk. These will include supplier and contractor risks. As per our response to question 6.3.3 of this bid, regular internal and external meetings will include a risk review on the agenda so that the register is kept up to date and actions are monitored.

Regular meetings will take place with any suppliers, including the contractors, where any issues can be raised and resolved as early as possible. KPI's will

be set with each supplier, and these will be monitored and reported on internally within the Council, including to the Leisure Project Board and Council Executive if necessary.

For the delivery of this scheme, the Council has identified the following key risks and mitigations it will take to manage the delivery of the scheme and associated contracts. These are detailed below:

Poor supplier / contractor performance:

- Contracts will set out key milestones for completion of works, and associated penalty for non-delivery.
- The project manager will carry out regular site visits to ensure progress and quality.
- KPIs will be used to monitor performance with a defined escalation process agreed with suppliers prior to formal appointment.

Safety incidents:

- Workers will be trained on safety protocols; these protocols should be strictly adhered to with reporting regimes for any accidents or 'near-misses'.
- Random site visits will be carried out to ensure compliance with safety protocols.
- Relevant insurance policies will be implemented to ensure that the Council are covered if a safety incident arises.

Environmental issues:

- The Contractor Management Plans and Contractor E&S Requirements document will set out the various E&S considerations, controls and commitments related to the construction works.
- Regular site visits will be conducted to ensure environmental considerations are being adhered to with all regulatory and statutory inspections required.

Increases in costs:

- Throughout the project financial monitoring will be carried out to ensure that budgets are monitored and reviewed on a regular basis.
- Cost risk will be transferred to the suppliers and contractors through D&B contracts or target value contracts as necessary.

Construction / supply delays:

- Council will engage early with the market to ascertain availability and schedule of potential contractors.
- Early engagement with relevant suppliers, plus supply risk will be passed to the developer/contractor where possible.

Compliance:

- Financial, commercial and statutory checks will be carried out on all contractors and suppliers during the procurement process and before appointment. They will continue to be monitored during project delivery.
 - Suppliers and contractors will be pre-qualified prior to appointment. Trafford Council will establish minimum requirements for compliance.
 - Regular site visits from the Project Manager to ensure compliance, identify and manage risks.
 - Centralisation of all information records and tracking of contractors and suppliers.
-

Set out how you plan to deliver the bid

A delivery plan has been appended which details project planning, governance, risk management, communications and stakeholder management, and benefit realisation and assurance for the Partington Sports Village regeneration scheme.

Project Plan

The below provides a high-level summary of the key milestones based on indicative timing of the LUF application process

- July 2022: Submission of the LUF application form.

- Summer/ Autumn 2022: Completion of the outstanding public consultation.
- September 2022: Assumed LUF funding award.
- October 2022: Procurement of contractors to deliver works for Cross Lane Changing Rooms and BMX facilities (no planning permission required)
- November 2022: Completion of detailed design and costings (RIBA stage 3) for the leisure centre.
- December 2022: Appointment of contractors for Cross Lane changing rooms & BMX facilities and work start, planning application for leisure centre redevelopment submitted and the procurement of contractors to deliver works to Partington leisure centre launched.
- February 2023: Appointment of contractors to deliver leisure centre works and works to begin on the trim trail and public realm (contractors are already in place as of July 22).
- March 2023: Planning approval received for leisure centre redevelopment.
- March/ April 2023: Pre-construction works begin at the leisure centre.
- June 2023: Completion of Cross Lane changing rooms and BMX facilities works.
- July 2024: Completion of leisure centre works and trim trail / public realm.
- August 2024: New operations begin at Partington leisure centre.

Human Resources

An experienced Council Officer will act as a Project Manager and will be responsible for the day-to-day issues and act as the Council's liaison with the key stakeholders on the scheme, including representatives from the Council's Strategic Property, Development and Investment Team, Trafford Leisure (the operators of Trafford's Leisure Centre portfolio), Finance and Legal teams, the Council Executive and Local Members.

Additional technical resource from external consultant teams will be procured as required and managed by the Leisure Project Board.

Governance

Trafford Council has an existing governance structure to progress the redevelopment of the Partington Sports Village to provide oversight and decision-making as the project progresses through to delivery. The following diagram sets out the governance structure that has been developed to support the delivery of the scheme.

The structure comprises of a Leisure Project Board which is made up of Council officers. The Board reports to the Council Executive Cabinet and is the initial governance for the redevelopment of the leisure centre stock in Trafford, in addition to strategic sporting events and programmes.

Key stakeholders and an Officer Group make up the Partington Leisure Centre (LUF) group and are responsible for facilitating delivery of the overall vision for Partington and this LUF bid. They work closely with the Leisure Centre Improvement Programme who will lead on the programme delivery of the scheme, including specific construction and delivery elements.

At each Leisure Project Board meeting this structure will be reviewed to ensure that it is up-to date and reflects an appropriate level of governance to manage the project as it progresses and develops.

The key roles within the governance structure are summarised in Figure 6.3.1a in the Supplementary Booklet.

Leisure Project Board

The Leisure Project Board is chaired by the Corporate Director of Place and are responsible for overseeing and navigating strategic delivery of our Leisure Investment programme including the redevelopment of Partington Sports Village in accordance with the Council's strategies and community stakeholder aspirations. They will report back to Council Executive and act upon any recommendations or actions decreed by the Executive.

Partington Leisure Centre (LUF) Group

This group is made up of Trafford Leisure the Council owned operator of the Council's leisure centre portfolio, and Council Officers and is responsible for coordinating the Council's resources and services to support the development of the project and this bid. It is led by the Head of Leisure at Trafford Council.

Leisure Centre Improvement Programme

This group is responsible for coordinating the logistics for the varying components of the project and for construction, development, and all infrastructure related elements of project delivery. It works closely in conjunction with the Partington Leisure Centre Group.

Sport Relationship Group

This group is responsible for working with the project teams to develop sport and community activities across the borough, addressing the wider determinants of health and wellbeing. It works closely with the community and key community groups and stakeholder to ensure that the propositions and programmes developed engage and addresses the needs of local communities

Playing pitch strategy Group

This group is responsible for the sustainability, improvement and investment into playing pitches and football facilities across Trafford. It works closely with National Governing Bodies, the Football Foundation, Parks and Green Spaces, Local sports club, communities, and wider stakeholders to ensure sport and physical activity remains at the heart of local communities.

Demonstrate that some bid activity can be delivered in 2022-23

We can confirm that some of the funding will be spent in financial year 2022-2023. This is on the assumption that LUF Funding approval can be confirmed in Autumn 2022.

As per the milestones identified in our delivery plan and Table D of the Project costings and planning workbook, the following activities and spend will be incurred during financial year 2022/23:

- October 2022: Detailed designs, and costings (RIBA Stage 3) for the Leisure Centre will be completed in Autumn/early-winter 2022.
- October 2022: The procurement of contractors to deliver works for Cross Lane Changing Rooms and BMX facilities will be undertaken.
- December 2022: Contractors will be appointed for the delivery of changing rooms and BMX storage and construction works will begin.
- December 2022: Procurement of contractors to deliver the Leisure Centre works will be undertaken.
- February 2023: Contractors will be appointed to undertake Leisure Centre works.
- February 2023: Works begin on trim trail and public realm.
- March 2023: Pre-construction works will be undertaken at the Leisure Centre.

The Council has two shovel ready projects in Cross Lane Changing Rooms and the BMX facilities for which significant spend can be undertaken this financial year. For the main Leisure Centre, we are making excellent progress through to detailed design and fully expect that significant pre-construction works will also be delivered this financial year subject to timely receipt of LUF Funding.

Risk Management: Set out your detailed risk assessment

The individual elements of this proposal generate different risk profiles and mitigation strategies. Mitigation strategies depend on the ability of the Council to transfer risks to private parties through the procurement process or by carrying out further work to reduce uncertainty. The appended Risk Register details exact risks and mitigation.

The Risk Register, which is owned by the Partington Leisure Centre group, will be updated on a monthly basis. Throughout the delivery of the project the register will be transferred to the Project Manager responsible for the delivery of the scheme who will be responsible for the management daily. Changes to the risk register will be reported to the Leisure Project Board.

Key project risks identified at this stage in the project and their mitigations are as below:

Cost risks as a result of overspend and under-budget:

- Set out a clear budget and financial forecasts from the outset, ensuring appropriate contingencies have been applied, especially for inflation in the current climate.
- Ensure that budgets are regularly monitored and reviewed throughout the project, and that expert advice is sought where required to support costs analysis and development.
- These risks can be managed through D&B contracts or target value contracts, where some risk can be transferred to the appointed contractor.

Development not in line with aspirations of local community:

- The proposal has been developed based on the feedback received from the Stakeholder engagement.
- Where possible concerns raised from the engagement have been addressed in the designs of the sports village.

Lack of market appetite / capacity from prospective contractors to deliver the scheme:

- Continued engagement with the local market to ascertain their interest.
- Existing relationships from recent projects to draw interest.

Planning permission is unsuccessful:

- Council has been engaging key stakeholders throughout the development process – including local residents and neighbouring site owners.
- Feedback will be sought from planning officers at key stages of development, and refinements made based on feedback.

Unsuccessful LUF bid:

- Ensure application and proposition is fully developed. Consider whether a Round 3 of the fund is launched or other alternative bidding pots.

Public not engaged and have limited involvement with plans:

- Ensure that a robust communication and engagement strategy is drawn up by the Sport and Physical Activity Relationship Manager at Trafford Council.
- This strategy will be reviewed on a regular basis by the strategic board and updated for progress.

Continued programme disruption should there be further issues relating to the Covid-19 pandemic:

- Continuity strategy has been developed to cover potential implications from Covid-19.

Provide details of your core project team and provide evidence of their track record and experience of delivering schemes of this nature

Trafford Council has a proven record of delivering large-scale programmes. In March 2020, refurbishment of moveUrmston was successfully completed.

As set out in the response to 6.3.1, an experienced Council Officer will act as a Project Manager and will be responsible for the day-to-day issues and act as the Council's liaison with the key stakeholders on the scheme, including representatives from the Council's Strategic Property, Development and Investment Team, Trafford Leisure (the operators of Trafford's Leisure Centre portfolio), Finance and Legal teams, the Council Executive and Local Members.

Additional technical resource from external consultant teams will be procured as required and managed by the Leisure Board.

The specific team members involved in this project and their relevant experience levels are set out below:

Richard Roe – Corporate Director for Place, Trafford Council – Richard has

over 20 years' experience working across place-based services. As corporate director for Place, he has Strategic responsibility for place-based services, delivering economic and housing growth, environmental services and development. Supporting active, vibrant and accessible spaces and places. Richard is also a director on both the Trafford Leisure Community Interest Company board and the GreaterSport board.

Jamie Lees – Head of Leisure, Trafford Council – Jamie has 17 years working across community infrastructure, physical activity and leisure agendas across public and charity sectors. Worked on Olympic Games delivery and legacy, Tottenham Regeneration and Leisure Investment strategy, as well as leading Sport for Social good programmes, addressing health inequalities across Greater Manchester and Nationally.

Jo Cherrett – Chief Executive – Trafford Leisure – leading private and community focused leisure providers, Jo has over 20 years' experience of leading and driving Leisure across Trafford. With strategic responsibility for executive of Trafford Leisure Jo provides the leadership and knowledge to ensure Trafford Leisure maximises commercial opportunities alongside Health and Wellbeing outcomes for the residents of Trafford.

Chris Jennings – Programme Manager, Trafford Council – Vastly experienced Programme manager driving commercial opportunities and operational efficiencies to support community-based outcomes. Chris leads, develops and motivates a team of data analysts, change and project managers to support the Leisure Team achieve project outcomes and maximise potential.

Tom Haworth – Sport and Physical Activity Relationship Manager, Trafford Council – Tom has a wealth of knowledge and experience spanning over 18 years working across sport, physical activity and movement programmes, events and capital projects at a national, regional and local scale within the public and private sectors. Tom ensures any capital project and investment engages and supports the needs of the local communities it serves, taking a whole system approach to enabling change.

Martin Glynn – Chartered quantity surveyor, Trafford Council. Martin's expertise as a highly skilled and well-practiced QS across the private and public sector ensures the team has expert advice on all aspects relating to construction, this includes cost planning, procurement and tendering, life cycle costing, contract administration and commercial management.

Claire Huber – Director of Development, Trafford Council– Claire brings an abundance of experience, knowledge, and leadership to the team. She leads on Trafford's Civic Quarter Masterplan, including more than 4,000 homes and 500,000 sq ft of employment space. Claire previously led on Cheshire West and Cheshire's regeneration and world-class buildings and construction, providing a wealth of exclusive culture, leisure, retail, entertainment and hospitality facilities and infrastructure across the borough.

Peter Carr – Strategic Finance Manager, Trafford Council – Peters financial input, knowledge and experience spanning over 20 years across Leisure, Development and the Place directorate ensures this project and wider programmes of the council work with financial efficiency, consistency, and function. Peter leads on the management and assessment of financial risk, helping Identify, analyse, and mitigate uncertainty in investment decisions as well as identifying and evaluating any potential investment opportunity.

Kevin Henderson – Head of Assets, Trafford Leisure – Kevin has led on Trafford's Leisure's sector leading carbon reduction programme using market leading microfiltration technology to support energy efficiencies, reducing running costs and supports Trafford Councils corporate priority - addressing our climate crisis. Kevin's experience and knowledge in this space ensures the design, construction and sustainability of the building remain at the forefront of the projects approach and ambition.

Set out what governance procedures will be put in place to manage the grant and project

Trafford Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards. The Council are also responsible for ensuring that public money is safeguarded, properly accounted for, and used economically, efficiently, and effectively.

Trafford Council has a duty under the Local Government Act 1999 to make arrangements to continuously improve how its functions are exercised, with regards to a combination of economy, efficiency and effectiveness. This overall responsibility requires Trafford Council put in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, including arrangements for the management of risk. Trafford Council has approved and adopted a corporate governance code, consistent with the principles of the CIPFA/SOLACE Framework 'Delivering Good Governance in Local Government'.

A copy of the Authority's code is available at: <http://www.trafford.gov.uk/about-your-council/budgets-and-accounts/downloadable-documents.aspx>.

This statement explains how Trafford Council has complied with the code and meets the requirement of Accounts and Audit (England) Regulations 2015, regulation 6, that all relevant bodies have to prepare an annual governance statement.

Management of Project

- To ensure compliance and that progress is being made at the site, the Project Manager will attend regular site visits at the Sports Village. In addition to formal site visits, the Project Manager will also meet with the delivery partner on a monthly basis to discuss the progress of the project and answer questions, as necessary.
- The Project Manager will notify the UK Government in writing, through a formal Project Change Request, of any changes which materially alter the project from the LUF bid and ensure that changes are approved before implementing the changes.
- Regular reports on the progress of the project will be sent to the UKG by the Project Manager, ensuring that these are accurate and compliant with obligations under Subsidy Control and the LUF regulations.
- Partners working on the project will be required to sign contracts to inform them of governance policies and procedures.
- The Strategic Board will be responsible for the monitoring and evaluation of the project, but the collation and collection of specific indicators and data sources will be delegated to nominated individuals within the Trafford Officer Group.

Management of Grant

All costs and expenditure will be robustly managed by the Head of Leisure and Project Manager on an ongoing basis. Governance and assurance procedures will be implemented to manage the grant and the project, these procedures are listed below:

- Cost management for this project will be kept separate from other projects using a different cost centre code on the finance system, to ensure clear recording within financial systems. This will ensure that any project expenditure can be accounted for and will maintain an audit trail. This will be supported by the Council's Finance and Audit teams ensuring that robust measures are always in place and that funds are allocated and spent correctly.
- Regular governance approval will be required at all significant stages of the delivery of projects to ensure that costs are properly accounted for. The Project Manager will ensure that Trafford Council complies with the requirements relating to defrayal of expenditure and that any unwarranted expenditures or outputs are not claimed unless they have been resolved.
- Trafford Council will be responsible for holding the relevant documentation should it be required for monitoring or auditing processes.

If applicable, explain how you will cover the operational costs for the day-to-day management of the new asset / facility once it is complete to ensure project benefits are realised

In its current condition, the leisure centre is forecast to run at loss [REDACTED] and is forecast to continue to increase, meaning that the operational subsidy required from the Council will get larger and larger. In the event that no funding is received to support the redevelopment of the site, it is anticipated that the Council will need to review its leisure estate, and Partington Sports Village will likely have to close following a period of managed decline.

If Levelling-Up funding is awarded allowing for redevelopment and modernisation of the Sports Village, then maintenance and utilities costs will significantly reduce as there will be limited amount of work required for repairs, and new and improved systems will mean increased efficiency leading to savings for the council.

In conjunction with Trafford Leisure CiC, the Council has undertaken financial forecasting of the potential performance of the site based on a refurbished leisure centre. Based on the initial forecasts undertaken on the initial concept designs, the Council expects the improved centre will be able to operate without subsidy within 3 years of full re-opening, meaning that operational costs will be covered by the revenues generated. It has been forecast that the regenerated centre will see an increased number of users, and with the addition of a café on site will see additional revenue streams. This will lead to the centre no longer requiring a subsidy from the Council, and it will be able to operate on its own.

The forecast financial summary for the site is set out in Table 6.3.6 in the Supplementary Booklet.

Trafford Leisure CiC are an experienced operator of health and wellbeing centres and have undertaken their financial analysis and forecasting around future performance of the centre and will manage it in line with the Strategic Outcomes Planning Model (SOPM) for Leisure Performance (as appended).

Trafford Leisure CiC will also use this and their experience of working across the leisure portfolio to engage with the local community in Partington. Central to this engagement plan will be the creation of a new FTE community development officer role to work directly with the local community to introduce health and wellbeing programmes to Partington, and apprenticeship opportunities.

Upload further information (optional)

SOPM Trafford - Alternative management options LUF.docx

Set out proportionate plans for monitoring and evaluation

A monitoring & evaluation plan has been developed by the Council for the purpose of assessing and capturing data to ascertain the effectiveness of the scheme once delivered. It has been developed in conjunction with the Theory of Change that has been prepared for the project.

Monitoring & Evaluation Objectives

The objectives of the M&E plan have been defined as follows:

1. Process Evaluation

Objectives:

- Identify how successful the delivery process has been in delivering the intervention.
- Assess how the governance and procurement strategies have been delivered.

Reason:

- To understand if there were any shortfalls to support lessons learned for future projects.

2. Impact Evaluation

Objective:

- Identify if the intervention addresses the local and market barriers identified in the strategic fit, as well as the Levelling Up “Missions”.
- Identifying if the intervention achieves the outputs as defined in the Theory of Change.

Reasons:

- Measure the success of the schemes against the LUF core objectives.
- Measure the success of the schemes against the planned outputs.

3. VfM Evaluation

Objectives:

- Measure if the project has delivered value for money for the public purse.

Reason:

- Determine whether the scheme represented good use of public funds.

M&E Governance

The monitoring and evaluation approach for the programme is directly linked to the outcomes and impacts noted in the theory of change and the economic benefits quantified in the value for money assessment. By monitoring performance against appropriate metrics, Trafford Council will be able to evaluate the extent to which the scheme is delivering the benefits set out as justification.

The impacts of the individual schemes and the programme will be monitored by the Partington Leisure LUF group at the Council. They will be responsible for collecting this data and monitoring quarterly changes. The group will also be required to carry out an impact evaluation. This analysis will allow understanding on the changes to KPIs from the agreed baselines and monitor the extent to which benefits set out in the theory of change are being realised. If performance issues are identified, they will be managed by the group through agreed escalation processes to find suitable solutions.

The nature of the project and the evaluation metrics means that the Council along with its wholly owned, Leisure operating company, Trafford Leisure, is able to own and conduct all evaluation metrics, reducing the requirement for third party resource and cost.

Table 6.4.1 in the Supplementary Booklet highlights the Monitoring & Evaluation measures that have been identified, by type, measure, data, baseline data, frequency and benefit owner.

Results of monitoring will be recorded by the Council as part of its monthly board pack reporting process for Partington Sports Village, and the results of these metrics reported to the Leisure Project Board on a monthly basis who will provide feedback on the results derived.

The Council will retain flexibility to adjust and refine the collection of data based on this feedback, and this will be done in tandem with the review of other related processes, such as the risk register to ensure the suitability of data being recorded to support future decision-making. These findings will be made available to DLHUC as agreed in the Heads of Terms which will underpin any successful LUF funding bid.

Senior Responsible Owner Declaration

Upload pro forma 7 - Senior Responsible Owner Declaration

LUF Round 2 Pro formas V6.1 Proforma 7.docx

Chief Finance Officer Declaration

Upload pro forma 8 - Chief

LUF Round 2 Pro formas V6.1 Proforma 8 signed.docx

Publishing

URL of website where this bid will be published www.trafford.gov.uk

Additional attachments

Additional file attachment 1

Upload attachment	PartingtonSportsVillage_Design Report_.pdf
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Additional file attachment 2

Upload attachment	Supplementary Booklet - Table and Images.pdf
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Additional file attachment 3

Upload attachment	Partington LUF Application FULL with images and tables inserted.pdf
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Additional file attachment 4

Upload attachment	Letters of Support - Partington LUF Final.pdf
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Additional file attachment 5

Upload attachment	SOPM Stage 1 and 2 Trafford Council.pdf
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Additional file attachment 6

Upload attachment	Delivery Plan_Partingtonsports v3.pdf
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Additional file attachment 7

Upload attachment	Partington Consultation summary.xlsx
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Additional file attachment 8

Upload attachment	SOPM Stage 1 and 2 Trafford Council.pdf
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Additional file attachment 9

Upload attachment	LUF Landscaping designs.pdf
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Additional file attachment 10

Upload attachment	LUF Crosslane cahnging - 3819-2000-D-Ground Floor Proposed.pdf
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Additional file attachment 11

Upload attachment	BMX Pump Track - Concept design.jpg
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Additional file attachment 12

Upload attachment	Trafford Council - JSNA.docx
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Additional file attachment 13

Upload attachment	Partington Skills Agenda.pdf
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